

248 4034

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Shantung / Chee-oo
Corres.
Balme, Harold 1922 Sep-Dec

2
4
8
4
0
3
4

0452

Harold Balme

齊魯大學

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

FILING DEPT.
248
FEB 16 1923
濟南山東
SECRETARIES

6th September

Why address J.B. in this way?

OFFICE OF THE PRESIDENT

To the Members of the North American Joint Board

SCOTT REC'D

Rev: G.T. Scott, M.A.,
NOV 8 1922 N.American Joint Board,
156, Fifth Avenue,
NEW YORK CITY, U.S.A.

F.B. has { large plant, } what can it do
" staff. } but with these
" income } immens resources?

Asked J.B. to guarantee Carroti expenses
wh. he didn't raise previously.

Ans'd 22

At the last meeting of the Field Board of Managers held on June 30-July 1, it was decided to address an appeal to the North American Joint Board and to the American Presbyterian Board, North, on three matters, which the Field Board, after careful consideration, considered of serious importance. The first was a request that facilities should be afforded to Mr. Cassat to return to North America at an early date in order to promote the financial interests of the University. The second was an appeal that we should be allowed to use part of the Endowment Funds now held in New York for the purchase of land adjoining the University campus. The third was a request for authorisation for the raising of a loan for the buildings of new residences, provided such a loan could be obtained at a rate of interest that would be covered by the sums now received yearly for rental.

the Joint

We have just received a cablegram from Mr. Scott informing us that your Board, and that of the American Presbyterian Mission, do not see their way to approve of any of these requests. In taking that action the Boards have exercised their undoubted right of protection of the financial interests entrusted to them; but the result of this veto places this institution in so serious a position, that I should be failing in my duty if I did not lay the facts clearly before each one of you. May I explain at the outset that, in doing so, I am not attempting to record a protest against actions which it is easy to see may well be justified on the ground of the difficult financial position and serious responsibilities which the Board has to meet, but rather to forward an appeal that the North American Joint Board, which shares equally with the other two Boards, the responsibility for the maintenance and advancement of this University, will suggest to us an alternative course for meeting the situation with which we are now confronted.

I. PROMOTION CAMPAIGN.

In urging that steps be taken at once looking towards the conducting of a careful campaign of promotion both in North America and in Great Britain, the Field Board were influenced by the following facts, which I wish to lay before you for your serious consideration.

0453

2
4
8
4
3
4

- (1) The income of our School of Arts & Science, which was barely adequate in the days when that School was situated in Weih sien, has advanced but little since that time, and is to-day entirely insufficient for the upkeep of the new buildings and the maintenance of efficient work. Apart from the support of the foreign members of the staff, our total income for this present year for the School of Arts and Science amounts to little more than \$12,000 Gold, and that for a School of two hundred students, including the largest pre-medical department in the country, as well as general Junior and Senior College of Arts and Science.
- (2) Owing to the reduction of the China Medical Board grant, and the lack of compensating increases on the part of the Mission Boards, the Medical School closed its year with a deficit of \$9,000 Mex. which was only with difficulty cleared off, and is facing another deficit on its present year's working which can only be avoided by a ruthless curtailing of necessary developments, and by large increases in hospital fees.
- (3) The most serious result of the shortness of income in these two Schools, is the fact that we are thus rendered unable to engage upon our staff highly qualified Chinese teachers. The School of Arts and Science in particular has continually come under criticism for its lack of such men; and there is not a single member of our Faculty who is not keenly desirous to see the institution become more Chinese, and the staff strengthened in this way. But this is impossible until our income is increased.
- (4) The policy of confining the objective of our Arts School upon the work of teacher-training, which has been strenuously urged by your Board, for the last three or four years, and has received the full support of the Educational Commission, and of our Field Board, will become a dead letter unless some provision is made for the subsidizing of such a School for the first few years. It cannot be pretended that this policy evokes great enthusiasm from the Chinese, particularly from our alumni, and it is idle for us to expect any large measure of Chinese support for such a school until it has proved itself by thoroughly efficient work. This point is clearly recognised by the China Educational Commission, who urged the Mission Boards to give a full measure of support to the Teacher-training Colleges which are so urgently needed in China to-day. I am whole-heartedly in favour of this policy to concentrate on the preparation of highly qualified teachers, but it is impossible to carry it out without funds from the West, both for the erection of the necessary school buildings, and for the provision of the required Chinese staff.

The teacher-training Colleges supported by the Chinese Government give all tuition free in addition to the students' board, etc., and at present they are so few in number that serious steps must be taken before the prestige and dignity of the teaching profession can be raised. There is however

(3) SEP 6 1922

no work in Christian higher education which is more seriously needed to-day, or which has greater promise of fruitfulness in the direction of raising up a strong Christian leadership in this country.

- (5) In the present financial stress through which the Mission Boards are passing, it is impossible for us to ask or expect from them an increased appropriation during the next few years. Our Chinese supporters, as mentioned above, are unlikely to give much assistance to a teacher-training college until they have been convinced of its worth by the excellence of its output. On our present budget progress is impossible; and unless some new source of income is found we shall be forced once again to a serious re-consideration of the question as to whether or not we must give up an attempt to maintain Senior College here. Such a proposal has already been before us in the past on more than one occasion, and personally I have always opposed it; but if it comes to a choice between an inefficient Senior College, and an efficient and adequately staffed Junior College, there is only one thing to be done.

Under these circumstances, and in view also of the need for completing our building programme, the Field Board after serious reflection decided to suggest the putting aside of Mr.

Cassat for special promotion work. He can ill be spared from this institution, and it would be no small sacrifice to let him go. We realise, however, that time is against us. We are in serious danger of losing out both in relation to other missionary institutions of higher education, and also to the rapidly improving Chinese Colleges. Your Board has decided that it does not see its way to approve of our proposal. May we earnestly ask you to ~~approve of~~ an alternative course which will safeguard the interests of the University in this critical stage of its early development?

Suggest /

II. LAND PURCHASE.

We are to-day confronted with a serious menace in the matter of land purchase. Not only are prices rapidly soaring, but small building syndicates are deliberately buying up land adjoining our campus in the hope of forcing the price at such a time as we may be compelled to purchase. We have already had to waste considerable sums of money through similar necessity, and unless some means is found, either by the use of a portion of our Endowment Fund, as suggested by our Field Board, or by such other measures as you yourself may suggest, to purchase such extra land as will be needed, we shall find ourselves involved in serious loss when the time comes to put up further buildings.

III. BANK LOAN FOR ERECTION OF RESIDENCES.

Mr. Scott's cable announcing the disapproval of your Board to our proposal, brings with it a hope that the Presbyterian Board may be in a position shortly to send funds for residences.

0455

(4) SEP 6 1922

If this hope materialises and the funds sent are sufficient for the accommodation of those members of the Presbyterian Mission staff who are at present houseless (the A.P.M. at present have six houses, and a quota of 13 representatives of whom 11 will be on the field this year), there will of course be no need to push the matter of a bank loan. It is however a most uneconomical procedure to rent Chinese houses in this vicinity, and apart from being uneconomical it is a matter of extreme difficulty. We have spent almost a year trying to get one such house, and have at length merely succeeded in securing premises which will require considerable outlay for repairs, etc., and the rent of which will be more than we should have to pay for interest on a loan sufficient to build a suitable foreign house.

.....

I must apologise for the length of this letter, and for having troubled you with so many details regarding this institution. My only excuse is that the situation is a serious one, and one which demands immediate action. We have been reminded of this sharply within the last month, as our new Dean-elect of the School of Arts and Science, Dr. Li-Tien-Lu, has shewn great hesitation to join our staff in view of the situation disclosed by our inadequate budget, and the lack of apparent facilities for the provision of an adequate Chinese staff. Dr. Li scrutinised the whole position here with great care, and is most thoroughly enthusiastic about the need for building up an efficient Teachers training College. But the pertinent question which he asked, and which it was not easy to answer, was as to whether the Mission Boards and Churches of the West believed in this proposition sufficiently strongly to provide the necessary support for a well-staffed School for the first few years, a School such as could secure the necessary complement of Chinese teachers, and could win the confidence of the Chinese community. Unless there was some promise of such support Dr. Li questioned whether he would be justified in accepting the Deanship to which he has been unanimously nominated. In days like to-day when the provision of Chinese leadership is the greatest need of our missionary propaganda, such a situation cannot be considered lightly.

Believe me,
Yours sincerely,

Howard Malone

HB/FHM.

0456

SCOTT REC'D

Harold Balme

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

齊魯大學 2 1922

FILING DEPT.
248-
OCT 6 1922
濟南山東
SECRETARIES

OFFICE OF THE PRESIDENT

8th September, 1922.

Rev: G.T. Scott, M.A.,
N.American Joint Board,
156, Fifth Avenue,
NEW YORK CITY, U.S.A.

My dear Mr. Scott,

The copy of your letter of August 10 to Dr. Moorshead regarding the question of the Field Board's request for Mr. Cassat and Dr. Bruce's services has just reached me, and certainly fills me with considerable concern. We have yet to learn what reply Dr. Moorshead will send you on behalf of the British Joint Board, and for that reason it is perhaps a little premature for me to be writing you on this subject at all. But the matter is so serious in its possible effect upon the position of our Arts & Science School that I should be failing in my duty if I did not lay before you that side of the question.

*Services
Mr Cassat
Mr Bruce*

By strange coincidence your letter arrived just at the very time when I was spending the day in serious conference with Dr. Li Tien Lu, who, as you know, we are all hoping will accept the position of Dean of the Arts School. As a matter of fact he has already given a provisional acceptance, but he says frankly that there are two matters upon which he is not yet clear. The one is as to whether the Methodist Mission will willingly release him for this post which he recognises as one of great importance; the other is as to whether the Home Boards, or Home Joint Boards, will give the necessary financial support to the Arts School to enable it to have any hope of successful development.

Dr Li Tien Lu

Dr. Li Tien Lu, as I need not remind you, is a man of large influence in Peking to-day, and one whose judgment upon matters of Christian education is becoming increasingly valued. He certainly impressed me very strongly by

0457

2
4
8
4
3
4

the pertinent questions which he asked in making enquiry as to the kind of position to which he is being invited, and also by the candid and friendly criticism which he directed against our Arts School as it exists to-day. I ought perhaps to give you the more important of his points seriatim.

(1) In the first place he was greatly concerned by the lack of strong and well-trained Chinese on the Arts School Faculty, and the similar lack of possibility for securing such men on our present budget. This defect of course is a familiar story to you. It has been urged upon us by Professor Monroe, and other education-
alists, who have visited the institution, and it is painfully apparent to us all.

(2) In the second place he wished to know how far the Mission Boards who were urging the policy (with which he thoroughly agreed) of concentrating the objective of the Arts School upon teacher-training, were prepared to carry the financial obligation inseparable from the effecting of such a policy.

In this connection his remarks on the question of Chinese support cannot be over-emphasized. He pointed out, as of course we know well, that this Institution has never in its history received much local support; that it grew up purely as a Church college, preparing men for the service of the Church, and looking to the West for its upkeep; that to-day it is facing the necessity of developing financial support from Chinese friends; that such support cannot possibly be secured in a day or even in a year; it will first necessitate a careful campaign of local contacts and of friendship and that only after such contacts and friendship are firmly secured, is it likely that any large measure of financial support will be obtained.

Meantime as he points out, if the Arts School is to win the confidence of well-disposed Chinese who may help it financially, it needs to offer a fuller educational course than it is at present able to do, and above all it needs a larger staff of returned students upon its faculty.

SEP 8

1922

(3) Unless therefore the Mission Boards or Joint Boards are able to assist in some scheme by which the Arts School budget will be more or less guaranteed for the next four or five years and guaranteed not on the present basis but on a basis which will allow for an increased Chinese staff, Dr. Li fails to see what chance there is of doing such efficient work as will ensure a large measure of Chinese support.

On the other hand he said very categorically, after scrutinising our budget and present conditions very closely, that if by promotion work or any other ways we could secure from the West an increased budget for the Arts School of not less than \$20,000 Mex. per annum for a period of four or five years, he would have the greatest confidence in predicting that at the end of that time there would be a sufficient measure of Chinese interest and support to guarantee the future.

Although these points which Dr. Li makes will already be familiar to you in my previous correspondence, I am repeating them in this letter because they come fresh to us from an observant Chinese who has no connection whatever with the Institution, and yet is sufficiently concerned in its welfare to be thinking seriously of sacrificing a most influential position in Peking in order to come to our help.

If at such a time as this the Home Boards decide to veto any attempt at promotion work, I fear that such a decision will not merely mean that we shall lose Dr. Li Tien Lu as Dean, but it will throw us all back most seriously. I cannot help feeling that the whole logic of events is forcing us along this clear line. The policy agreed upon, both on the Field, and at Home demands definite financial expansion, though within well-defined limits. Such financial expansion cannot, because of the very nature of that policy, be secured at present in China. If it can be secured from the West for a limited number of years we can practically guarantee a large measure of financial support from the Chinese after that time.

0459

SEP 8

1922

The Boards themselves, either as Mission Boards, or as Joint Boards of the University, are plainly unable to take any action to secure such financial help. Surely therefore the only logical thing to do, unless we want to shut the place up altogether, is to ask these men to undertake a very thankless and strenuous task of conducting this essential promotion work on both sides of the Atlantic, and for the Boards concerned to give them the necessary facilities for so doing.

Before I close, may I just say one word in replying to the latter part of your letter in which you deal with the "disparity between the financial investments in the Institution by the American and by the British Boards". I confess that I am sorry to see that matter again brought up. Is it not time that we finally laid to rest that old bogey of financial disparity? It seems to me that an institution like this can never be satisfactorily developed along any strict financial line of counting up individual contributions. Its only hope, as I see it, is to get the various Boards to come in according to their individual measure of strength. In any case, the question of financial disparity, as one so hears it, is grossly exaggerated. I believe I am right in saying that Canada has not yet become a part of the United States, so that I presume we are still correct in adding the Canadian investment to that of the other British Boards. If one does so, and asks any ^{neutral} ~~neutral~~ observer to give a valuation of our property to-day, I do not think the actual difference between the value of the American and British holdings would be worth making a very considerable fuss about. Of course it is true that the British holdings have been largely increased in value by the gift of the China Medical Board. That however is just their good fortune, and might equally well have been given to that part of the property in which the American Mission Boards had invested their funds. This question of disparity, however, should not merely be looked at from the point of view of original capital investments.

Assurances

369 out

* *Approximate present value*
 American property \$650,000 Mex
 British do \$500,000 Mex

SEP 8 1922

5

I notice from our Budget for this present year that the American Mission Boards are liable to spend up to \$81,124 in connection with this University, and the British Boards \$102,906; whilst of the staff supported by Mission Boards, including three Chinese returned students specially supported in this way, twenty-five are supported by British Mission Boards, and eighteen by American.

I mention these figures, not because they interest me in the slightest, for I do not believe in this way of regarding our individual contribution to the University, but simply because I think it is only fair to remind the critics to whom you refer in your letter, that the financial disparity is not quite so real as it may appear to them.

You will, I know, be interested to hear that we started our new term yesterday with one of the largest entering classes which we have had for some years past. We have not yet the actual final figures, but it will probably be somewhere about 80 students. They have all come back in excellent spirit, and I hope we are in for a very encouraging term's work. My chief anxiety of course is to secure Dr. Li Tien Lu as Dean, and in this connection I want to acknowledge with sincere thanks your kind and cordial cablegram on the subject.

With warmest regards,
Very sincerely yours,

Howard Gale

HB/FHM.

0461

FILING DEPT.

OCT 6 1922

248
SECRETARIES

SCOTT REC'D

OCT 2 1922

Ans'd _____

COPY.

Sept 16th., 1922.

Dear Dr. Balme,

The British Joint Board met for their September Meeting last Friday, Sept. 8th, and I am writing now to forward the Minutes of that Meeting, and to refer more particularly to some of the matters which came up for consideration at the Meeting.

It was one of the best attended Meetings of the Board, as you will see from the list of those present, and I think that we may feel that the interest of the Board as a whole in the work of the University was sensibly advanced by this recent gathering.

We were extremely sorry to miss the Rev. C.W. Andrews and Dr. Percy Wigfield, and thus not to have had with us any representative of the Wesleyan Missionary Society. We were equally regretful that Dr. Thomas Cochrane could not be at the Meeting, nor Dr. Bruce Low, but we know that in the case of these friends their interest is as keen as ever in the work that the S.C.U. is seeking to promote.

I had hoped that Dr. Wheeler and Dr. Ellis might have been able to be present, but, unfortunately, both of them were detained in the country. The Board were, however, very glad indeed to welcome the Rev. F.S. Drake and to hear of what he was arranging to do in the way of teacher training during his furlough.

The chief points that naturally came up were those arising out of the Minutes of the recent Meeting of your Field Board of Managers, and I will now refer to those Minutes of the Joint Board, dealing with the Recommendations of the Field Board, in so far as it is necessary that one should add anything in further explanation of the Minutes.

0462

SEP 16 1922

-2-

No. 352. REPORT OF ADMINISTRATIVE OFFICERS.

I had had copies made of all of these Reports and had sent them round amongst the members of the Joint Board prior to the Meeting, so that they were in a position to discuss the many most interesting points to which you and your colleagues had made reference.

Your own Report, as President, gave an admirable resume of the past year's work and warm appreciation was expressed at the way in which you had put into the hands of the Joint Board such valuable information, and enabled them to grasp yet more the many phases of the work of the University.

The Report of the Dean of the School of Arts and Science revealed pretty clearly the difficult time through which that department of the University was passing, and the Joint Board expressed the earnest hope that some, if not all, of the difficulties of this School might be capable of solution during the present session.

The Report of the School of Theology contained a good deal of encouragement, and as some of us remembered the difficulties of a few years ago we could not but feel that the workers of this department of the University had solid ground for increasing confidence.

One question that rose dealt with the subject of the Phonetic Script - and whether any instruction on that line was being given in the School. I think that at the back of the question there was the thought of the possibilities of wide-spread evangelism by means of the phonetic script. Perhaps you will make some allusion to that point when you reply.

The Report of the School of Medicine raised one or two points. It appeared from the figures given in the two first paragraphs that the School of Medicine had graduated a larger number than it had taken in as new students, and that the total enrolment in the School for the current year is not as large as was the case previously.

This, I suppose, in part is due to the fact that the School has now completed the instruction of those students who were transferred from Peking, but the Joint Board hope that the lesser number is in no way due to any falling off in the numbers of those desirous of studying in medicine at the University.

It should, of course, be remembered in this connection

0463

SEP 16 1922

-3-

that a considerable number of those at present in the School of Arts and Science are in the pre-medical department of that School.

I was asked to point out that the Drs. Henry W.S. Wright and Helena. R. Wright should not be alluded to as self-supporting missionaries inasmuch as the S.P.G. has undertaken responsibility for them and regards them as ordinary members of the S.P.G. staff.

I was also asked to correct a statement in regard to Dr. Maitland who in the Report is stated as being supported by the English Presbyterian Church, whereas only part of his support is at present coming from Presbyterian sources.

Then in regard to the second page of the Report considerable interest was aroused in the reference made to the proposed amalgamation with the Peking Womens Union Medical College, but one or two members of the Joint Board were a little anxious as to whether the necessary financial support would be forthcoming. They were apprehensive, I am afraid, lest the School of Medicine might get involved in heavy responsibilities for which it would not have adequate resources.

It was naturally pointed out that everything depended upon the necessary amount of support being secured, ~~although~~ ^{and that} the references made to this matter did not appear to imply in the slightest that the School of Medicine would become involved in more responsibility that would be provided for by the funds that it was hoped would be raised. I was, however, requested to touch upon this point in writing to you.

The Report of the Hospital Superintendent contained much that was of great interest, but one point under the heading of Rontgenology attracted attention.

In the Report it is suggested that Dr. Ellis has had to contend with "disadvantages connected with a very much out of date apparatus". Dr. Armitage said that when he was at Tsinan he saw some most excellent photographs taken by Dr. Ellis, and that though the apparatus which Dr. Ellis had may not be all that is desired for the use of the University yet it is hardly right to speak of it as a very much out of date apparatus. It was, of course, quite a minor point, but it was raised at the Board and I think that I ought to refer to it in this letter. Considering that the apparatus was only secured and sent out in 1919 it was thought that though it may not have been adequate yet it could hardly be so quickly an utterly bad number.

0464

SEP 16 1922

-4-

The Report of the work of the Extension Department was thought to be especially fine and particularly valuable in view of the evidence that it gave of the very great evangelistic opportunities which are afforded by the work of the department. The Chirman said that he considered this Report was well worthy of being printed separately and used in propaganda, and further that it was possible that the North American Joint Board might be glad to share with the British Board in this matter.

Reference to this will be found in the accompanying Minutes, and I am communicating with Mr. Scott upon the subject.

NO. 355. POLICY OF SCHOOL OF ARTS & SCIENCE.

I hope that the findings of the Joint Board upon this Minute of the Field Board will be sufficiently clear. We were specially grateful for your covering letter in which you enabled us so clearly and fully to realise the various points of view that had emerged in their Meeting of last June.

It was felt in a way that the Minute on Vocational Direction was somewhat of a compromise and one that had been arrived at because of the strong feeling on the Chinese side in favour of keeping the School of Arts & Science on a wider footing than that of teacher training.

The Joint Board felt they were reminded of the very very great emphasis laid upon teacher training in the Report of the recent China Educational Commission, and they felt that if that represented, as they believe that it does, one of the greatest needs of the China mission field, then the Field Board was certainly right in agreeing that the work of the Senior College should be concentrated upon teacher training.

At the same time we quite realise how the matter appeals to the alumni of the University, though we venture to think that the Chinese members of the Field Board will thoroughly appreciate the tremendous service that the University can render by training and sending forth a larger number of Chinese Christian teachers.

Then in regard to the other point about training in Mandarin, we were a little surprised to learn of the strong feeling of the Chinese members of the Board upon this point. One member who was present thought that possibly this difficulty over Mandarin arose out of the fact that in a certain degree the present stage of education in China is transitional, and whereas many years ago Mandarin was ~~only~~ the only thing and that in years to come it will be the only medium of

0465

instruction, yet at this stage there was a very distinct place and need for a large amount of English in Christian University work in China.

The question was put why should Shantung so concentrate upon Mandarin when other Universities were ~~condemned to~~ adopted English.

I am telling you all this that you ^{may} realise the thoughts that found expression at the Meeting of the Board.

It was a little disappointing to hear that because of this specialisation in Mandarin for which Tsinan has stood, and because of the strong emphasis it was now proposing to put upon teacher training, that Chinese support was not going to be as easily obtained as would seem to be more likely if those two points were largely modified. It is to be hoped that a clearer vision will grip the minds and hearts of our Chinese friends ~~as~~ to the Christian objective of the S.C.U.

Certainly so far as the Missionary Societies here are concerned they are not likely to agree easily to any change which switches off the University from its hitherto accepted policy in regard to the use of Mandarin and the training of teachers in its School of Arts & Science.

If that means ^{that} any more support must be found from the Home Base for this School, ^{do this now,} ~~yes~~ difficult as it will be today, yet rather than see the University turning its attention more largely to the preparation of men for various commercial pursuits, etc., which may have no direct relationship to the up-building of the Chinese Church and which may mean that Shantung would be in that connection ^{as} much the same as is being done at other very similar Institutions, ~~then my argument has been rather~~ ^{then see this being done we here will hope to be able to aid} in enabling the School of Arts & Science to pursue, without overwhelming difficulty, its main accepted task of teacher training in Mandarin.

You will note the reference in the Minutes to teacher training and Middle School, and I sincerely trust that some solution of the problem in this connection will be found possible along the lines suggested.

We cannot get away from the fact that at the present moment there will be no disposition at any rate at this end to raise funds to put up a new Middle School for the University when all the time there is a Middle School in Tsinan, and there are vacant rooms in the existing University buildings which might be utilised for the purposes of such a school.

1/2 year under
in fact
Saskatoon

SEP 16 1922

-6-

The Joint Board felt very strongly on this point, and they were not quite able to follow your argument that the matter of this school was one which might be regarded as a proper appeal to the Boards interested in secondary education in this area.

So far as the British Board is concerned there are only two Societies who come in that category, the S.P.G. and the B.M.S., and so far as the latter is concerned it can hold out no assurance whatever that any money could be provided from its funds for the erection of such a school.

As you are aware, the B.M.S. has only recently laid out a considerable sum in the further equipment of its Middle School at Tsingchowfu, and at this moment of grave financial difficulty the Society could not dream of increasing its responsibilities in regard to Middle School work in its Shantung field.

The feeling that found expression in the Joint Board was indeed very strong on the side of what was done in this matter being either an arrangement with the Middle School of the American Presbyterian Mission in the East Suburb, or commencing in a smaller way with some of the rooms that might be set apart in the existing University buildings.

Furthermore, it was thought that this School from the start should really be established on a self-supporting footing, or virtually so, even though that might mean that it would have to start in a small way and be gradually built up.

When the Board remembered all the splendid advantages which this School would be able to afford for the up-to-date education of the sons of the wealthier families in Tsinan, it was impossible for them to get away from the fact that here was a matter which might fairly be regarded as something which did not call for further sums from the Home Base, at any rate at the present juncture.

They were quite ready to admit that such a practise school for the students pursuing a course of education was absolutely necessary and that the school must be in some real way related to the University, but it did seem to the Board that the ends desired might be obtained without the University making an appeal for fresh funds to allow of a new building being put up and a new school, supported from Mission funds, being started.

I sincerely trust that this attitude on the part of the British Joint Board will commend itself to the Field Board as they consider this matter, and that bearing in mind the profound difficulties which attend the support of the Missionary

0467

SEP 16 1922

-7-

Enterprise in Western lands at the present time the University will not press for particular help for this new department which it is anxious to see established.

With regard to the Standard of English, I think that there was every disposition on the part of the Joint Board to realise the importance of that policy which is expressed in the Minute of the Field Board, and although anxious to see Mandarin preserved intact as the general medium of instruction, yet the Board quite see the force of raising the whole standard of the use of English in the University.

I really feel that there is not so much ground for discouragement on this matter as would seem to be implied in your letter. It is certainly wonderful what Dr. Han, one of your medical graduates, has done since he came to England, and I cannot think that he would have done all that he has done if he had not had in the first place a pretty satisfactory grounding in the English language.

Of course if the chief argument of the alumni is based upon the inability of the graduates to compete with others in securing well paid posts which call for a considerable knowledge of English, then I do not know that we can entirely meet their point of view without, as I have said already in the foregoing section, directing ourselves more especially to fitting men for those more remunerative callings. It does seem to many of us here that so far as turning out men from the University for posts of Christian leadership in Medicine, in the Church, and in the Scholastic World, Shantung University may not feel unduly depressed by reason of the complaint to which you make reference.

The Joint Board were very glad to see that you yourself do not think that it is impossible to preserve the place of Mandarin whilst greatly increasing the English standard, and they are entirely one with you in the desire thus expressed.

As to the Girls Middle School and Womens Dormitories, I am afraid that I have to confess that the Joint Board are still of the same opinion as they were when they met in May last and adopted the Minute upon the subject of womens education in the University.

The Board did not know what the B.M.S. Womens Auxiliary might or might not do in the matter of your new Girls Middle School, but in any case the Board were very strong in the feeling that with the present difficulty in finding the large funds which are needed for the University, and financial stringency all round it would not be wise at this point to launch forth on the womens side.

0468

SEP 16 1922

-8-

Those who were present at the Meeting as representatives of different Societies were quite clear that they could not pledge their Boards to any further funds than those which had already been voted, and I do most earnestly hope that the University will not increase its liabilities by seeking to press forward co-education in all its departments.

The Board freely admitted that women's education was most necessary and that a great deal could be easily said in support of the need for this to be done, but the plain fact is that at present, neither with you in China so we gather, nor with us here, are there any funds either in hand or in sight which could be applied to meet additional expenditure which it is assumed would be necessarily involved in the University becoming co-educational, and ~~furthermore~~ the Board ^{therefore} deprecate any step in this direction at the present moment.

The question of the new Medical School becoming co-educational through the proposed co-operation of the Womens Medical College in Peking is naturally felt to be on a different footing inasmuch as that proposition rests entirely on the assumption that the funds for capital outlay and for maintenance will be forthcoming as the ordinary pre-requisite of the scheme.

If present difficulties in the financing of the missionary enterprise should disappear and the problem of securing funds both on the Field and here at Home become less, and money be available which could be applied to such a great task as that of the University education of Chinese women, then I do not doubt but that the Joint Board would feel differently, and we must hope that that moment will not be long in coming.

NO. 358. TEACHERS FOR ENGLISH DEPARTMENT.

I venture to think that you will quite see what is meant by the Minute of the Joint Board upon this subject. The Joint Board quite realised that the action of the Field Board was not tantamount to sending an invitation to the two ladies named to join the University and that their real thought was that they should be sounded upon the subject to see whether they would be able, if invited, to join the English Department.

At the same time, it was felt that as a matter of principle it ~~would~~ ^{was} be unwise for the University to approach individual foreigners upon a matter of this kind without first of all ascertaining from the Societies, which might be involved by the invitation, what was their feeling on the point.

0469

1 Mrs. Boaling and
Mrs. Moir Duncan
-9- SEP 16

1922

I may say that one member of the Board in speaking on this Minute said that he supposed that if, as a result of such communications with ~~the ladies~~, they were to be found in a position to accept the invitation, the next step would be an approach to the Baptist Society asking that that Society would be prepared to undertake their support. In his judgment, whether that could be done or not, the Baptist Society, and for that matter any other Society who might similarly be involved, should first of all be sounded as to whether they would be willing and be in a position to find the necessary funds, should such prospective members of the Teaching Staff be in a position to join the University.

the
You will see from this drift of the ^{discussion} members, and I am just giving it to you here so that you may the more realise what lay at the back of the Minute of the Joint Board. I ^{point} do not doubt that it would be quite easy to meet the ~~decision~~ without in any way interfering with the search that the Field Board would doubtless feel that it must prosecute from time to time for its needed reinforcements.

NO. 368. INVITATION TO MANCHURIAN PRESBYTERIAN MISSION.

You will be interested to see what it was resolved that the Joint Board should do in the way of following up the invitation sent to this Mission. How far anything may come of it we do not know, but we will do all that we can to help realise the end in view.

NO. 375. PROMOTION CAMPAIGN.

I am afraid that it has to be admitted that this Minute of the Field Board brought us up against a rather difficult subject, which already I think you will have realised from my lines to you on this matter in my letter of last week.

I sincerely hope that neither you nor Dr. Bruce, nor any other of the members of the University Staff will have thought ^{that} the Joint Board was not very sensible of the earnestness and energy which Dr. Bruce would throw into this work of promotion were he to come home for this purpose. Everybody felt that one like him possessed extraordinary capability and just that power of persuasion and advocacy that was so necessary for a task of this kind.

One friend, however, referred to the fact that Dr. Bruce when he was home last had found incredible difficulty in winning the support that he then sought for the new Theological School, and that in the end he had had to fall back upon some of the most generous supporters of the B.M.S. The point was made that if he found such a difficulty then, would he not

0470

SEP 16 1922

-10-

find a still greater difficulty now, and how far could the Board really feel that he would meet with the success which would be the necessary corollary of his coming for such a purpose?

I felt in a sense that if only it could have been managed that Dr. Bruce could have come home in the ordinary way on a B.M.S. furlough that seven-eighths of the difficulty would vanish when he were here. I do not know, of course, how far you had better take this as any more than a personal expression of opinion, because I am by no means sure of my colleagues in the Baptist Mission House giving assent easily, even if Dr. Bruce were here, to his being set apart wholly for Shantung University work.

My own thought ^{was} ~~is~~ that were Dr. Bruce in this country on furlough as a Missionary of the Society any work that might seem to be possible for him in the promotion of University interest might be fairly well worked in with anything else that he might be doing for the B.M.S. But, even when that is said, I doubt very much whether the present year would be the best one for him to be here if it were to be hoped by the University that he would be doing a good deal in the shape of a Promotion Campaign.

People here simply won't look at it at this stage - I mean anything that is called a Campaign. We must ~~certainly~~ ^{simply} go quietly and slowly and be content, so far as the B.J.B. work is concerned, with the day of small things. I believe that if we are thus content with building up little by little and going from small to larger things, that we shall reach a point within a year or so when bigger achievements will become possible.

My suggestion therefore would be that we do not talk too much about "Promotion" or "Campaigns" and getting guarantee funds subscribed for that purpose, but that we endeavour to secure that those who come home from the University Staff for ordinary or special furloughs in connection with their respective Societies shall put in such time as may be possible in the special interests of the promotion work of the British Joint Board.

It is along that line that we shall be working with those who are at present here, and if later Dr. Bruce were to come, by which time we should sincerely hope the present financial stringency will have become less, then I do think that he might be able to ~~see~~ ^{see} what he would like to see ^{done} on the behalf of the University. ^{see} ^{done}

0471

SEP 16 1922

-11-

UNIVERSITY ACCOUNTS.

You will see from the Minute of the Joint Board how very gratified they were that the past year had ended without any deficit except on the School of Medicine account. The letter from Mr. Cassat fully explained how that had come about, just as your correspondence brought clearly into view what must be done in the way of preventing any deficit at the close of the present year.

The British Joint Board expressed in the warmest possible terms their appreciation of the self-denying efforts of those members of the Staff of the School of Medicine who had gone round in July last seeking to obtain contributions from the Chinese. It was simply splendid of you all, and I was asked to send to your and your colleagues the warmest thanks of the British Joint Board for what had been done so finely.

The Board regretted extremely that there should have had to be this difficulty super-added upon all the other problems that you have had to face and they most earnestly hope that through the steps that you have taken the present year will not end with a like result. It is of course to be hoped that there will not be another robbery from the Medical School safe, and further that the contribution from the Provincial Assembly will not be so long in coming.

In this connection I would like to ask what is the reason that has brought about a reduction on the part of the Assembly from \$5000 to \$3000? It would be nice to feel that they were going to revert to the former figure this year.

I fall in with what you said in one of your letters that it would mean a very great deal if you could have that long talked of Pavilion for paying patients in connection with your Hospital. I do feel that in a City like yours, with so many wealthy Chinese, a place in which you could take wealthy patients and charge large fees would almost certainly mean quite a considerable revenue for the Hospital.

When we think of the large Staff of Specialists that you now have on your Faculty, it seems manifest what might be done if only you had the quarters in which to do it. I really think that we must make a very strong bid for getting this Pavilion erected in the immediate future as a direct contribution towards solving your Medical School and Hospital finance.

Could you give me any idea as to the amount which you consider would be actually necessary in order to ensure the building and equipment of this Pavilion? If you can let me

0472

SEP 16 1922

-12-

have it then we should be in a position to see what might be possibly done in that direction.

As to the raising of fees for the ordinary hospital patients, I am afraid that one feels that you did the only possible thing when you decided on that course, and as one observes here at home the great change that is passing over the whole voluntary hospital system one does feel that your present hospital policy is not out of keeping with the present hospital system here in this country.

The number of patients who do not contribute something is very small nowadays and all the Hospitals are realising that they must pay, and when we pass along the streets and see as is at present up outside Kings College Hospital - "Six Wards Closed for Lack of Funds" - one realises how grave is the problem of hospital finance in this country.

I do feel that we must endeavour more and more to bring our Mission Hospitals on to a footing of self-support. I am acknowledging Mr. Cassat's letter over the accounts, so will not say any more to you.

CABLEGRAM RE NOMINATION OF DR. LU TIEN LU TO THE DEANSHIP OF THE SCHOOL OF ARTS AND SCIENCE.

I was very sorry indeed that it was not possible to send you an answer to your cablegram before the meeting of the British Joint Board. I was away when your cable arrived, and when it was sent on to me I communicated with the Chairman asking what he felt upon it and whether we could take any action prior to the Board Meeting on Sept. 8th.

He wrote in reply saying that as we were meeting so soon he felt that we had better defer until that Meeting the question of sending a cable to you. I felt much the same, and as the members of the Board were so scattered and one could not hope to get replies from them until practically the date for the Meeting was due it seemed that no considerable time was going to be lost if one waited until Sept. 8th.

I wrote immediately to Mr. Scott in New York asking him if he could let us have before the 8th inst. any communication regarding the feeling in New York respecting the nomination, which would be of great assistance to the British Joint Board. I presumed that he and others in North America would know something about Dr. Lu Tien Lu and be in a different position to what we were in the matter of forming an opinion.

The day after the Board had met I received from Mr. Scott

0473

SEP 16 1922

-13-

a copy of his letter to you of August 29th, which indicated that he had been able to send a cable to you on that date expressing approval of the nomination. I was very glad indeed to get that letter, and you of course will have been relieved by hearing thus quickly from one of the Joint Boards. I hope that you were not very badly inconvenienced by the delay in our cable, but of course you will have realized the difficulty of getting speedy action during the holiday month.

My cable to you was dispatched on August 11th, and read as follows:-

"We heartily approve of the appointment Dean of
"Arts if funds are available Congratulations
"thanks deficit.

I was sorry that I had to put in a reference to finance, but the Treasurer of the Joint Board raised a question as to the support of the Dean and we gathered from what he said that it would not be possible to count on the continuance of what the S.P.G. had agreed to find for the support of Mr. Kwoh.

The Board therefore felt that we must be clear on the point that in approving the new nomination they did not assume financial responsibility.

We shall now wait to hear with much interest what has eventuated out of this matter and we sincerely trust that you will have been Divinely guided in the choice.

You will observe the reference to the subject of the CHARTER in the Minutes, and see the decision respecting this important matter. We are advised that the prospects of securing a British Charter are so remote that the only satisfactory course seems to be to apply to New York. I am referring to this in my letter to Mr. Scott, and doubtless he will be able to take the necessary steps.

There are other matters to which I must refer, but I will leave them for another letter, and thus leave this communication as solely concerned with the business transacted at the recent Meeting of the Joint Board.

A copy of the letter is being sent to Mr. Scott in New York.

With my kindest regards and best of wishes for the work of this autumn,

Dr. Harold Balme,
President,

Shantung Christian University,

Believe me, My dear Dr. Balme,

Yours very sincerely,

R. F. Moods head

0474

Shantung Christian University
 The Board of Foreign Missions
 of the
 Presbyterian Church in the U.S.A.

156 Fifth Avenue

New York

October 2nd, 1922.

OFFICE OF SECRETARY

FILING DEPT.

TELEPHONE WATKINS 8191

 FEB 16 1923
 248-
 SECRETARIES

No. J-108

Copy

President Harold Balme
 Secretary, Field Board of Managers
 Shantung Christian University
 Tsinan, Shantung, China

My dear Dr. Balme,

RE MINUTES OF NORTH AMERICAN JOINT BOARD, SEPTEMBER 27, 1922.
 RE OTHER MISCELLANEOUS MATTERS.

Enclosed is a copy of the Minutes of the Executive Committee of the North American Joint Board of the Shantung Christian University, held on September 27, 1922. Under separate cover, thirty copies are being sent. A copy of this letter, along with the copy of the Minutes, is being sent to Dr. Moorshead. Dr. Brown regretted that he could not be present, as he was unexpectedly called out of the City. You will regret to learn that Dr. Brown is, within a few days, to undergo a very delicate operation upon his throat and will doubtless be out of the offices a month or two. On this account, there will doubtless be some delay in some of the larger Shantung Christian University questions which are now pending inasmuch as the opinion and support of Dr. Brown, especially as Secretary for the Shantung Mission, is greatly to be desired.

I will comment briefly upon any of the Minutes of the Joint Board that may call for a word of explanation, using as numerals the numbers of the Minutes. In presenting these, I had the benefit of your splendid letters to me of June 13th, July 3rd, July 7th, and August 23rd, and Mr. Cassat's summarized and detailed financial statement with his covering letter and his letter of July 6th and also Dr. Moorshead's fully appreciated letter of August 26th.

3. The Committee was greatly gratified to know that finances of the Institution were keeping on the credit side of the ledger, and appreciates that this is not an easy result to achieve.

The printed Minutes of the Field Board of Managers' Meeting of June 29, 1922, Bulletin No. 28, had been mailed to members of the Joint Board upon their receipt last August. The Committee gave careful consideration to them, taking action upon those that seemed to call for action by the Joint Board.

5. The question of Cooperation with Peking University is extremely important and one which is, I believe, not nearly as easy to answer at the Home Base as it is on the Field. I am strongly impressed by the letter which you wrote after your conference with President Stuart and your proposal of Cooperation with Peking in the matter of training teachers would seem to me personally as quite feasible if carried out with your very interesting suggestion that the three roving center half-backs would get into the game where they were needed. Dr. Eric North called at my office just after I had read your letter

0475

and I handed it to him to read. After reading it, he said he would be glad to have a copy of it, which I have not as yet sent to him.

10. The Joint Board has thought that the Theological School has connected on to two years of Junior College and that it would continue to do so. Will you be good enough to outline to me briefly the situation, with special reasons why the Junior College training is not considered an adequate preparation for entering the School of Theology of the University. It has been our understanding that the two years of Junior College would be full pre-theological, as well as pre-medical and pre-arts and science, preparation.

12. The Committee was unanimous against the use of Endowment Funds for the purchase of a plant, especially for a non-income bearing part of the plant. Incidentally, the Trustees (of the Presbyterian Board) would not feel that this was a proper use of these particular funds.

16. The Committee discussed the question of the proposed Promotional Campaign and every member believed that it was inexpedient to have such a campaign this year. I also brought the matter up in the Presbyterian Board Council (fifteen members being present) in connection with the urgent need of funds for Presbyterian Residences, but in spite of the fact that the Council deeply recognized the need of the University, is anxious to help the University and is entirely favorably disposed toward Mr. Cassat and his methods, nevertheless the Council felt very decidedly that Mr. Cassat should not return for a campaign this year. The only constituency in the United States that would be open to Mr. Cassat would be that of the Northern Presbyterian Church, which has already contributed immensely more to Shantung University than it has to any of its other thirty-five institutions of collegiate and professional grade, many of which feel deeply this disparity and some of which now inaugurating campaigns have institutions that are practically without any adequate plant, the better ones being almost insignificant as compared with the magnificent layout at Shantung University. I have just been helping two of these missionaries to set up their campaigns, one for a great union institution where all the other Boards have their money on hand ready to go ahead and the Presbyterian Board has not been able to lay its hands on a single dollar of its share for equipment. The land is purchased in the center of a great city and the first main building awaits our Presbyterian money which must be secured. The other is a Presbyterian College in another national Capital which has just bought sixty acres for a campus outside of the city, and has funds for the erection of only one residence, and money for the entire new plant must be secured as two Mission schools take over the old outgrown plant in the city. The Committee also felt that the future policy of the University should be more fully determined as to departments, forces, necessary plant, etc., before a new promotional campaign is set up.

In this connection, let me refer to the proposal of a loan on the Field to erect residences, paying the interest with the Presbyterian appropriation for rent of residences. This is an entirely natural proposal and one not unfamiliar to the Presbyterian Board. Without discussing the pros and cons, suffice it to say that the Presbyterian Board declined this request as it has many a similar previous request. However, it is possible that from a particular capital fund which the Presbyterian Board has (not the Shantung University Endowment) it may feel free to erect some greatly needed residences at Higher Educational Institutions. The present income on funds which would be so used would be offset by the saving in appropriations now made for residential rents. This matter has been referred to a special Committee of the Presbyterian Board, and I hope will be approved. This hope is the one referred to in my cablegram, quoted below.

October 2nd, 1922.

On September 27th I received your cablegram reading in translation as follows:- (Note - the code word OGJAM used for Mrs. Cassat and children is incorrect under the revised list of Presbyterian Missionaries, a copy of which is enclosed herewith as it has evidently failed to reach you before)

WHAT ACTION HAS BEEN TAKEN REGARDING MR. AND MRS. CASSAT AND CHILDREN'S RETURN BUILDING HOUSE LOAN THE NEED IS URGENT.

BALME.

On September 20th I replied to you as follows:-

UNGAWOGJAM MATEKAWIEM ICYOKVAYVN ULPYVOACIP

Translation:- BOARD DOES NOT APPROVE OF RETURN OF MR. CASSAT AND MRS. CASSAT AND CHILDREN AT THIS TIME. PROPOSED LOAN IS NOT APPROVED. BOARD DOES NOT APPROVE ACTION OF _____ REGARDING ENDOWMENT. WE HOPE TO BE ABLE TO SEND RESIDENCE.

GEORGE T. SCOTT.

17. The Committee feels that it would be better if the Executive Officers of Internal Administration in the University should be ex-officio members of the Field Board, but believes that it would be very helpful if they could be present at and enter into the discussions of Field Board Meetings. We are quite accustomed to this in New York where employed Executives cannot be members of the corporation which they serve.

18. Mr. Moss has arrived in New York City and is starting in with his work. It will be more difficult for him to get into our Shantung situation than into Nanking, Peking and, if it unites, Fukien. Our double Home Base and the fact that the Presbyterian Board is such a large part of the American Base does not facilitate the handling of the complicated situation outside of the Presbyterian Board's offices. The financial share of the Universities concerned is for the first year not to exceed \$1900. of the aggregate. This amount is to be prorated to the University by the proportionate amount of service which Mr. Moss discovers that the office is rendering to each University.

I received today your letter of September 8th and Dr. Meershead's letter enclosing his letter to you of September 16th and the Minutes of the British Joint Board of September 8th. I hope to study these over tonight at home and if I have a chance to reply to them in any adequate way tomorrow before I leave for several days absence in the Middle West, I will do so.

With warmest regards and trusting that the new year of the University is opening in a very satisfactory way, I am

Very sincerely yours

GTS-JWJ

0477

(Later - October 3rd, 1922.)

Your vigorous letter of September 8th contains several surprising, if not disconcerting, statements. Although the letter does not so indicate, I trust you have sent a copy of it to Dr. Moorshead, for we must maintain the most possible liaison between the three points of our triangle.

(1) I am amazed to learn that the factor of greatly increased foreign support for the Arts School bulks so large in Dr. Li's decision on the Deanship. What missionary Arts School in China is he familiar with that receives so much more support than does Tsinan? If Dr. Li is a strong man with a desire for sacrificial and influential Christian service for his own people, I believe he will accept the Deanship.

(2) Your statement that promotional work on both sides of the Atlantic is "the only logical thing to do unless we want to shut the place up altogether" I must confess amazes me. I know of no denominational or inter-denominational missionary institution for which so much and successful promotion has been done, which has such a fine plant and equipment supplied from foreign sources, such a large foreign staff supported by foreign missions and such a large current budget supplied by foreign funds. The only institutions which I can think of that compare with Shantung on these counts are two independent colleges - at Canton and Beirut. With Shantung's beautiful plant, large qualified faculty and large current income, the very last thing that would seem to be necessary is "to shut the place up altogether." I think that the trouble probably is that there has been too much promotion which has resulted in a plant and a faculty larger than is called for by the student body, and consequently that the next step of growth should be internal lifting in size and standing of the student body up to a place where it deserves such a wonderful plant and staff.

(3) In my letter to Dr. Moorshead I of course meant, and I believe gave to him, no offense by speaking of the disparity in the amounts of money from Great Britain and from America which have gone into the Shantung plant. I was not referring to the present "holdings" which are purely accidental, but to the contributions through the representative Joint Boards. From your figures I would gather that, leaving entirely out of count the China Medical Board Grant which was contributed through and appropriated by the Northern Presbyterian Board, that North American Boards have contributed at least two-thirds of the capital appropriations. The great bulk of the money has come from one Board which, as you intimate, is a strong Board, but which has in recent years given undue proportion of its strength to give Shantung University a big start, and many of the other institutions whose equipment and general needs are pathetic in the extreme are now rightly demanding their belated share of the strength of their mother Board. It is possible that the British Boards may not be as strong, but when one thinks of their responsibility for Higher Education, I am inclined to believe their relative capacity to help Shantung is quite as great as the relative capacity of any American Board. I agree with you that this difference is not "worth making very considerable fuss about" but I believe that Dr. Moorshead might wish to use it as an impetus for a decision by the British Joint Board to push promotion in Britain. I notice from the British Board Minutes that my letter to Dr. Moorshead was read to the Board. From your reaction to it I fear that it may have given some entirely unintended offense to the members.

October 3rd, 1922.

Dr. Moershead's letter to you of September 16th is, as you appreciate, a very discerning document drafted with the touch of genius. It makes me envy more than ever his rare ability to state clear-cut ideas unfavorable to the person addressed with rare considerateness and acceptability. I wish to endorse most sincerely his entire letter to you.

His statement regarding the Middle School leads me to suggest that if the School in the east suburb seems to be too far away to take educational students back and forth daily, that a plan might be worked out by which a certain proportion of one or more of the educational classes might live in the east suburb for a term at a time teaching in the School under a Supervisor, also a practice Middle School for day students might, as Dr. Moershead suggests, be put in some of the vacant space in the University campus. Dr. Moershead's proposals appeal to me strongly on the Middle School question.

A degree granting privilege, I believe, necessarily links a Charter with Incorporation. However, I will inquire into this in connection with my exploration of the whole matter. Nanking University and Canton College fret under certain restrictions of the New York State Regents Charter, but it is possible that some of these restrictions may be lightened if not removed. I plan to conduct investigation through Dr. Paul Monroe and through Dr. John Finley, now a member of our North American Joint Board and formerly Commissioner of Education in New York State. I will also explore again the District of Columbia Incorporation, such as St. John's, Boone and Hangchow have. So much freedom is allowed under the District of Columbia Charter that it does not stand well in America, but it seems to have a good reputation in China. I will investigate thoroughly the matter of the nationality and place of residence of the Trustees. There is an act before Congress to incorporate American bodies in China though this is chiefly, although not solely, for the "promotion of trade" and it is possible that a majority of the Corporation will have to be American citizens. We have one instance in another country of a Union Institution incorporated on the Field under local laws. The result is that without authority and direct responsibility the Home Boards are losing interest and the sense of need for individual and corporate action on the affairs of the Institution. As this is a large order that Dr. Moershead and the Field Board have passed back to me, you will bear with me if it takes me sometime to fill it. As Dr. Brown, Mr. Day and Mr. Wheeler will all be out of the offices for a longer or shorter periods, there may be some delay in my investigations of this complex and difficult matter.

On going over again your extremely valuable letter of the summer-time, I find that there are a number of matters raised by you upon which you would wish fuller and more specific statements than I have given above. They are, however, questions in which the time factor is the chief element in their solution and which are all linked together in the general program of the Institution. This program should not be crystallized too quickly and the shifts should not be made so suddenly as to injure the gears or burn the tires, to say nothing of jarring the occupants. We believe that you and the Field Board have a fairly clear conception of what the supporting Home Boards desire for the University and we are sure that with the large resources, - plant, faculty and funds - at your disposal that a very influential work can be promoted at the University with gradual, consistent and enduring processes of growth. Every friend of Shantung University has high respect for its past and wonderful faith in its future. Compared with scores of other missionary colleges it is in an exceptionally preferred position for

0479

President Harold Balme

-4-

October 3rd, 1922.

the performance of great services.

It occurs to me that constituent missions on the Field might desire to allocate to the University increased appropriations from the general grants which they received from their Home Boards. The University is of course a service institution for its constituent missions. They are the ones who ought really to enable it to render service from the resources placed at their disposal for such types of mission work as they believe their region demands.

The valuable material in your letters will be used in conference on cooperation, etc. Thank you for a very presentable and extremely interesting copies of your report and the reports of the various departments for the last University year.

We have received from Dr. Neal, and this morning from Mr. Roger Greene, a half page from the Boston Transcript of September 2nd on American Medical work in China written by Dr. Brackett. As Dr. Neal has doubtless sent copies of this to the Field, I am sending my copy to Dr. Moorshead.

Dr. Cochran's cablegram regarding Dr. Braafladt was received on September 22nd, 1922, as follows:-

WIRE BRAAFLADT HOUBAOJANG JIPOYYCYDR YOUTPABIDH ISJONUNIFK
COCHRAN

Translation:- WIRE BRAAFLADT HOU BAO JANG ILL WITH TUBERCULOSIS YEARS
ABSENCE GRANTED CAN YOU RETURN AT ONCE TO RELIEVE?

We at once transmitted this by mail to the best address we could find for Dr. Braafladt. No reply has yet come from him, neither has our letter been returned to us. We will at once address him again, sending him a copy of the letter, through the Norwegian Lutheran Board, fearing that the letter may not have reached him. We will also phone again to the China Medical Board to see if they have any suggestions as to how he can be reached and we will see that a cable reply goes to the Field as soon as possible.

Mr. Randolph Sailer, concerning whom inquiry from the Field was made some time ago, writes me that he has been in touch with Dr. Stuart regarding the work at Peking University, but that if that particular opportunity should not open that he "would then be very deeply interested in the possibility of securing a place at Shantung."

With every wish for a year of successful and satisfying work at the University, I am

Very sincerely yours

Geo. T. Scott

Secretary, North American Joint Board.

GTS-JWJ

Dictated but not personally read.

0480

Harold Balme



齊魯大學

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

FILING DEPT.
248
FEB 16 1923
濟南山東
SECRETARIES

re - Mr Cassats return 9th October, 1922.

OFFICE OF THE PRESIDENT

SCOTT REC'D

Rev: G.T. Scott, M.A. *Proposed loan*
156, Fifth Avenue,
NEW YORK CITY, U.S.A.

NOV 8 1922

Ans'd 22 My dear Mr. Scott,

On the 1st instant we received ~~the~~ cablegram from you which, when decoded, read as follows:-
"Board does not approve of the Cassats' return at this time. Proposed loan is not approved. Board does not approve of action of Endowment. We hope to be able to send residences."

I must confess that it was a somewhat serious disappointment to have all three of our requests turned down, for neither of them had been presented to the home boards without very careful consideration on the part of special committees and of our Field Board of Managers. This veto also places us in a particularly difficult position, a position which I feel all members of the home boards should know, and I have therefore addressed a letter to each of them, of which the enclosed is a copy. That letter, as I have been careful to state, is in no sense to be regarded as a protest against this action, which of course as we fully recognise, it was entirely within the rights of your Board to take. At the same time I feel strongly that it is our duty to appeal to you to make some constructive suggestion, and point out a clearly alternative for us to follow.

Our Arts School is still in a position of jeopardy owing to the inadequacy of our budget and our inability to inject into the staff an infusion of well-qualified Chinese. Unless something is done we are faced with the alternative of a growing deficit on the one hand or closing up the Senior College on the other. I do not think it would be possible for us long to remain on any middle course, and apart from a carefully conducted campaign of promotion work in North America and Gt. Britain, I fail to see any immediate solution. We cannot do much in China unless we are going deliberately to sacrifice our teacher-training objective. We realise fully that the home Boards cannot increase their appropriations; we also appreciate the fact of which you have often reminded us that in the peculiar position which you hold toward

0481

2
4
8
4
3
4

OCT 9 1922

educational
the various institutions supported by the Presbyterian Board it is impossible for you to undertake any promotional work on behalf of our University. The position of Dr. Moorshead in Great Britain is to some extent similar owing to the immense amount of responsibility on his shoulders. This means, therefore, that we have no-one to do this work for us, and meanwhile time is distinctly against us. We have not yet heard what action the B.M.S. has taken with reference to Dr. Bruce, but I am dreading to hear that they may have adopted a similar course to that taken by your Board, and it forces one to ask the question as to what alternative you have to suggest to us. I confess that from this end the outlook gives one serious apprehension, and I begin to wonder how we are to avoid a serious deficit unless in some way we can so establish this Arts School in the confidence of the Chinese community as to be able to secure their support.

With kind regards,
Yours very sincerely,

Norval Dalme

HB/FHM.

0482

OCT 17 1922

248
SECRETARIES*Dr. H. Balmé*

October 16, 1922

Dr. R. Fletcher Hoorshead
19, Furnival Street
London, E.C. 4

Dear Dr. Hoorshead:

Thank you for yours of October 4th enclosing a copy of your letter of the same date to Dr. Balmé which you wrote in reply to Dr. Balmé's letter of August 23rd.

I have read your letter with great interest and find myself in very full agreement with your statement of the situation. However, I perhaps am a little more optimistic than you are as to the possibility of the Missions interested in Peking and Shantung Universities supplying jointly two or three additional men for teacher training for the development of normal work co-operatively in the two institutions, that is, provided Peking University, especially the trustees approve of the plan of cooperative teacher training of which Dr. Balmé has written. There is always a doubt whether the Peking Trustees will accept any plan of cooperation which in any way or in any degree will limit the growth of Peking University.

Your suggestion of housing the middle school in the present University buildings I believe could well be carried out, at least temporarily. Possibly either the new library or theological building could be used (whichever is on the west side of the campus) for middle school class rooms and middle school dormitories could be erected adjacent to the class room building and on the opposite side of the campus from the quarters of the older college students. This would mean that either of the two new buildings would be used for theological class rooms and library combined which I believe would be quite feasible for a few years.

You will regret to learn that Dr. Arthur J. Brown has had to undergo a delicate, surgical operation upon his throat. The operation was performed on Saturday morning, October 14th at Philadelphia and the report is that Dr. Brown is doing as well as could be expected. He is being fed through a perforation in his stomach, forcing him to lie in one position which makes his convalescence extremely tiresome.

With warmest regards and best wishes for all of your many activities, I am,

Sincerely yours,

Copy for Dr. Balmé

0483

OCT 24 1922
248
SECRETARIES*re. Charter*

October 18, 1922

Dr. Harold Balme
Shantung Christian University
Tsinan, China

My dear Dr. Balme:

Now that I have received word from the British Joint Board of its decision in favor of application being made to New York State Regents for a charter for Shantung Christian University, I am starting investigations of this involved subject. Dr. Moershead expresses the hope that a charter might be secured without necessitating a property holding incorporation which would call for transfer of the present title of the University property. I doubt if this is possible but will investigate it carefully. Mr. Armstrong is also making investigation in Canada through the Hon. H. W. Rowell, K.C., LL.D.

Do you know or feel that the graduates of St. Johns or Boone Universities under charter by the District of Columbia meet disabilities in British and North American colleges which are not met by the graduates of one of the China universities under charter by the Regents of New York State? The District of Columbia charter is so flexible that an institution could escape some of the restrictions and obligations of New York State. While it does not have a good reputation in America, nevertheless the St. Johns and Boone precedent gives it a good standing in China, also under it a great deal more authority and influence could, I believe, be granted to the field Board of Managers.

I do not find listed in the minutes of the field Board the items for which the University most urgently needs funds. Would you be good enough to send me a list arranged in preferential order of the items for which the field Board desired Mr. Cassatt and Dr. Bruce to carry on financial campaigns in the home lands?

With kindest regards, I am,

Very sincerely yours,

Geo. T. Scott

GTS-NMF

Copy for Dr. Moershead.

0484

Harold Balme

齊魯大學

SCOTT REC'D

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

DEC 10 1922

F14
Aub 14

FILING DEPT.
248
FEB 16 1923
濟南山東
SECRETARIES

OFFICE OF THE PRESIDENT

7th November, 1922.

Ans'd
Rev: G.T. Scott, M.A.,
156, Fifth Avenue,
NEW YORK CITY, U.S.A.

My dear Mr. Scott,

Your letter of October 2, with enclosed copy of a letter to Dr. Moorshead of October 3, and of the Minutes of the Executive Committee of the North American Joint Board of September 27 has come safely to hand. Many thanks for them all. They have fortunately arrived just before the autumn meeting of our Administrative Council, and as I have at the same time received the Minutes of the British Joint Board of September 8, the Council will be able to consider the actions which the two home Joint Boards have taken in response to their own resolutions of last summer. I shall of course be writing to you and Dr. Moorshead directly the Council Meetings close, but meantime will take the opportunity of commenting on some important matters which you raise.

I. Co-operation with Peking University.

1491
Although there are many difficulties in the way, President Stuart and I are continuing our negotiations in the hope of working out some system of friendly co-operation between the two institutions. There should be no difficulty in our agreeing upon a joint Entrance Examination and a correlated curriculum and system of grading for junior college work, such as would make it possible for any student to pass automatically from a class in one University to the corresponding position in the other. Our difficulties really center, as indeed they always have done, around the development of the Department of Education. If the Peking Authorities should make immediate plans for the building up of a complete Department of Education with attached Middle Schools and laboratory practice schools as has already been proposed, our chance of co-operation is taken from us, as there would be no longer any possibility of its being reciprocal. As I look at the matter the only possibility of efficient and economic co-operation rests upon such differentiation of function and emphasis between the two institutions, that mutual transfer of students becomes not merely possible, but advisable. If however Peking University is to offer in its Arts College curriculum not only these general cultural courses and special vocational courses which they are thinking of, but also a complete reduplication of the courses in education upon which we propose to concentrate, there will naturally be little or no chance of Arts students commencing work at Peking and being afterwards drafted to Tsinan. Co-operation would therefore fail owing to its inability to become reciprocal.

0485

NOV 7 1922

If on the other hand we can agree upon some clear marked differentiation, I am sure that both Universities would gain by the economy and increased efficiency ~~be~~ effected.

In urging this policy, however, we at Tsinan, are for the moment at a serious disadvantage owing to the fact that the very department which we wish to concentrate upon here is potentially ~~far stronger~~ **at Peking** than it is at Tsinan, nor have we any immediate prospect of strengthening our position unless somehow we see a way through the financial obstacles which confront us. *

2. Arts College Finance.

In the letter which I addressed to the various members of the North American Joint Board on October 6, a copy of which I sent to Dr. Moorshead, I endeavoured to make plain the situation with reference to our financial position, particularly in the Arts College, which has been the basis of much of my recent correspondence. From the letter which is just to hand from you I fear that hitherto I have not succeeded in making this point sufficiently clear. You refer with perfect correctness to the large amount of foreign funds which have gone into the building up and support of this University, an amount which may well be considered disproportionate when compared with some less favoured colleges. But whilst this is true in the abstract, I am afraid it does not help us very much in the particular situation which confronts us, and in which I detailed in my letter to the Board on October 6. It is the position of the Arts Budget which is the critical one, affecting as it does the whole policy of that School. We are all convinced, you at home and we on the field, of the need of Chinese leadership in the Arts School. We are agreed as to the desirability of concentrating on teacher-training work. We realise the importance of building up a Middle School. And yet all three of these needs demand funds which cannot possibly be met out of our present budget, and which for reasons that I have laid before you more than once, cannot be expected from Chinese sources for the first few years. How then are we to proceed?

In your letter you suggest that "the next step of growth should be internal lifting in size and standing of the student body". But that suggestion is just as impossible of fulfilment without some new funds as any other, for we have already ~~urged~~ reached a point where our dormitory accommodation is becoming strained, and if the entering class of next year is as large as the present year, we shall be forced to refuse the students unless we can first find means for building further dormitories. I need not refer to the similar difficulty with respect to the housing of staff, the engaging of a Chinese Dean for the Arts School, the appointing of one or two well-

0486

NOV 7 1922

qualified Chinese returned students for the Department of Education, the erecting or equipping of Middle School Premises, and the engaging of a staff of Middle-School teachers. All of these are matters of primary importance, and matters which I think can be easily justified on the score of the great service which such a Teacher-Training Department could render to the growing Christian community. But each one of these steps needs initial outlay for buildings or equipment, and funds for upkeep for the first few years. Have the home boards any suggestion to make that will help us? You have disapproved of our suggestion for promotion campaign; you have told us clearly that the board appropriations cannot be increased; what then are we to do?

I dread to think of this whole policy of teacher-training falling to the ground, or being indefinitely postponed, on financial grounds, and it seems to me that we have such a strong case that this should be avoided. Here we are, with a great Christian community crying out for well-trained teachers, and with a growing spirit of co-operation between the Missions in the district. If therefore we could provide a suitable place with adequate provision for the training of these teachers, we could render immense service, and it would be appreciated everywhere. Furthermore, such a service would have a permanent end in view, and I have no hesitation in saying that I believe in a very few years it would mean increasing financial support from the Chinese themselves. It is the initial steps which are difficult, for with a serious prospect, as it is, of a deficit on the Arts College Budget at the end of our next fiscal year, I do not feel justified in authorising a single step which involves new financial outlay, without some idea as to where the funds will come from

3. Promotion Campaign.

I have already referred so fully to the position of our finance that I need not add much under this heading, except to ask what use you feel we can profitably make of Mr. Moss's services, for which I understand we shall be asked to make some contribution, unless somebody is set aside to watch and promote the interests of the University. Is there not a very serious risk of ~~Shantung~~ being gradually shelved in a joint administrative office? I cannot help feeling apprehensive on this point. In speaking with approval on former occasions of the plan for such an office, I always felt that a necessary corollary would be the setting aside of at least one of our own men for promotional activities. Without that it seems to me that there is a positive danger of such an office rending us more harm than good, though I know you will be keenly alive to that possibility and do all that you can to prevent it.

B
Recd.

0487

NOV 7 1922

4. Board of Christian Education.

You will, I know, be glad to hear that negotiations which we have been making since the spring for the formation of a Board of Christian Education for Shantung, upon which all Missions participating in educational work in this province should be represented, have been successful, and that such a Board has now come into being. We had our first meeting last week, with duly appointed delegates from the seven chief Missions of the Province:- A.P.M., E.B.M., S.P.G., M.E.M., A.B.C.F.M., S. Baptists and Swedish Baptists, and I am delighted to say that there was a splendid spirit of co-operation and of willingness to co-ordinate our educational policies and to link up all the Christian schools of the Province and the University in a well articulated system. We are to meet again at Chinese New Year, when we hope that we shall also have representatives of the Chinese Churches. Meantime Committees will be at work gathering statistical information with reference to a number of essential points in connection with the various schools, and also laying plans looking towards the adoption of uniform curricula and uniform examination tests.

I am starting out this next week on a visit to some of the more important schools in this Province, including Tengchow and Chefoo, and am hoping in this way not merely to keep in touch with them, but also to form contact with church leaders and old alumni.

I will not write more to-day but shall hope to send a further letter after the Administrative Council has concluded its sessions. I shall of course send a copy of this letter to Dr. Moorshead, as in fact I invariably do with official letters which I send you.

With warm regards,

Yours very sincerely,

Malcolm Deane

HB/FHM.

0488

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

FILING DEPT.

JUN 22 1922

248
SECRETARIES

OFFICE OF SECRETARY

November 9, 1922.

Extra Copy 1997

President Harold Balme
Shantung Christian University
Tsinan-fu, Shantung, China

Dean Elisa E. Leonard
Peking Union Medical College for Women
Peking, China

Dear Dr. Balme and Dr. Leonard,

You will have received through cablegram to Mrs. Avann or to the China Council the good news of the actions of the Methodist Women's Board and of the Presbyterian Board, approving the union of the Peking Women's Union Medical College with the School of Medicine of the Shantung Christian University. Inasmuch as the Presbyterian Board action was taken "subject to concurrent action by the China Council" our Presbyterian Board's cablegram was sent to the China Council. I have just written to Dr. Lowrie, Chairman of the China Council, a covering letter, a copy of which is enclosed herewith. The entire situation is more familiar to you than it is to me so that I fear that no comment of mine could enlighten you, though there may be a few details in my letter to Dr. Lowrie which you may wish to have.

On the Field, you will doubtless be holding joint conferences of the two institutions to work out carefully the detailed adjustments and program of the union, and we will await the receipt of these with interest at the home end. I believe it would be wise as soon as possible for the North American Joint Board to add to its membership women representatives of the two interested Women's Boards. If, by the move to Tsinan-fu, other Women's Boards or the women of other Boards in America become interested, they should probably also be represented on the North American Joint Board.

The length of time required for providing the plant at Tsinan-fu for the women's part of the work will give ample opportunity for the careful development of of the entire plan, including the provision of an adequate number of women members of the staff and of funds for maintenance of the additional work.

Rejoicing with you that the way is open for proceeding with a union which should mean much for the advancement of modern medicine under Christian auspices in China, and praying that the blessing of God will attend the united enterprise, I am

Very sincerely yours

Geo. T. Scott

Secretary for Higher Education.

GTS-JWJ

Copy for Miss Margaret E. Hodge
Copy for Dr. R. Fletcher Moorshead
Copy for Miss Elizabeth Bender

0489

REC'D

Handed Balme

FILING DEPT.
248
FEB 16 1923
濟南山東
SECRETARIES

DEC 10 1922

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

魯大學

Ans'd

*Act 14
F14*

11th November, 1922.

OFFICE OF THE PRESIDENT

Rev: G.T. Scott, M.A.,
156, Fifth Avenue,
NEW YORK CITY, U.S.A.,

and

Dr. R. Fletcher Moorshead, F.R.C.S.,
19, Furnival Street,
LONDON, E.C.4., ENGLAND.

My dear Mr. Scott and Dr. Moorshead,

We have just concluded a strenuous but extremely interesting days including as they did the autumn meeting of the Administrative Council of our Field Board of Managers, the opening of McCormick Hall by Dr. Chang Po-ling, an enthusiastic alumni dinner, over which Dr. Chang also was good enough to preside, and the inauguration of a Self-Government Society for our University students, at which our hard-worked chairman of the Field Board of Managers also made a most effective contribution. All these various functions have been characterised by a most encouraging spirit of harmony and good will, and our Administrative Council Meetings were of real value to the institution.

According to our regular constitution, these actions do not become final until after the conclusion of three weeks, and not then if three members of the Field Board object to any of the resolutions. You will therefore understand that although I am sending them to you at once, they remain sub judice for that period of time. I do not however for one moment contemplate that any of these actions will be reversed or even held up. In commenting upon them I will follow our usual practice of retaining the Minute number.

0103. Co-opted Members.

C.T. Wang

It has been a great regret to us all that Dr. C.T. Wang has turned down our repeated invitations to him to become a member of the Field Board. The poor man is of course absolutely overloaded with work just now, and has been obliged to make a fixed rule refusing membership of any other organisations. Perhaps when the work of the Shantung Commission is completed he will be disposed to reconsider the question.

0490

NOV 11 1922

2

Dr Liang
Meantime I think you will approve of our choice of two co-opted members. Dr. P.K. Liang, as I need hardly remind Dr. Moorshead, is a son of Mr. M.T. Liang, who is at present the Chinese head ~~examiner~~ commissioner on the rendition of Weihaiwei. He was educated at the Anglo-Chinese College Tientsin, and afterwards in Cambridge and London, and since his return to China has been helping regularly in the London Mission Hospital, Tientsin. He is a highly qualified medical man and one who knows a great deal on University matters.

Bishop Birney
Bishop Birney who has been out here for two years, as bishop in the Methodist Episcopal Church in North China, is making a deep impression on everyone by his scholarship, his fine judgment, and his splendid spirit of co-operation. The day that he spent here lives in our memory, and I am gratified to hear that he was greatly struck by all he saw, and is doing his utmost to ensure Methodist co-operation in the University.

Dr Li Tien Lu
0104. Dr. Li Tien-lu.

It certainly is a regret to me that this Minute should have to appear in this particular form, as I have been hoping that we might secure Dr. Li by the beginning of next semester. How to carry on my present double post I simply do not know, in fact I am not carrying them at all. I am afraid both are suffering badly through my inefficiency and lack of time. It seems, however, impossible for us to secure Dr. Li before next ~~semester~~^{one}, and we have passed this Minute in the hope of ensuring that he will come to us then.

0105-0112. Staff Appointments.

Dr Han
These various staff appointments have all come through the usual channels and are unanimously supported by the Faculties and Senate concerned. The only case which possibly needs comment is that of Dr. Han.

I am always averse to any Minute inviting a new member of staff for whom we do not immediately see the funds in hand, and I must report to you both that this is the case with Dr. Han. I have already written to Dr. Moorshead on this subject in the hope that among the many friends that Dr. Han has made in Great Britain, there may be some who would be prepared to rally to his support. In fact this minute has been passed as a result of the suggestion which has come to us from Dr. Moorshead himself that we should let Dr. Han know if we really want him here.

0491

NOV 11 1922

With reference to Mr. Parker's appointment I think you are both aware that he has only come out on a three years' agreement, and that funds are in sight for his support during the whole of that time.

O114. Board of Christian Education.

I am sending you a copy of the meeting account of the meeting which was held here on Friday Nov. 3., at which the Provincial Board of Christian Education for Shantung was officially formed. I do not know of any recent meeting in Tsinan which has filled me with so keen a sense of encouragement and pleasure. We had a Shantung-Honan Educational Association here in former years, but it was not fully representative, nor were its actions always taken very seriously by the different Missions, with the result that although some splendid work was done it gradually fell into abeyance. This present board has followed the recommendations of the China Educational Commission's Report, and you will note the interesting fact that all seven leading Missions engaged in educational work in this province have already appointed their representatives upon it, and voted the suggested contribution of \$50 for the first year's expenses. Representatives of all these missions were present when the Board was inaugurated, a week ago, and one could not have wished for a more delightful or enthusiastic spirit of harmony and co-operation. The Board is of course purely advisory in capacity, but it was perfectly obvious that the various Mission representatives were determined to do anything they could to bring their own educational policy into line with the rest ^{and with} of the University.

Committees are already busily at work getting together the necessary data and preparing for a meeting at Chinese New Year. I have every hope that this Board, if it acts with due caution, will carry with it the confidence of the Missions and Churches and be the means not merely of correlating the work and policy of the various Christian schools of the Province, but also of providing co-operative means for improving the standards of the schools and increasing the efficiency of the teachers.

O115. Theological Educational Standards.

1026
I do not think very much comment is necessary on this point. The action taken last summer, to which attention has been drawn by the N.American Joint Board, was the result of a strong feeling on the part of our Theological Faculty and of the Departmental Committee of the School of Theology, that the standard for the ministry should gradually be pushed up until it reached Arts graduation. That policy I freely admit does not commend itself to all, and in particular there is a large body of opinion in the Missions and Churches which feel

0492

that as a minimum requirement it is far too drastic. On the other hand our present system which allows a man to take two years of Arts college work, and then to spend a period of years in evangelistic work, or other work in the country in connection with one of the Churches, is also seriously open to question; for by the time these men return the standards have invariably risen and they find themselves educationally outclassed by every other type of student in the University.

Not only so, but they tend to hold back such other members of the Theological classes as have received the full Arts course before studying theology. The question is such a *many* very sided one, and yet of such great importance to the growing life of the Chinese Christian Church that the Council warmly welcomed the suggestion of the Theological Faculty to call together a Conference of Missionaries and Church leaders for a frank discussion on the question of theological standards in North China. Such a Conference would also necessarily include the type of theological work at present being done at Peking University (which as you doubtless know consists of three years Arts, followed by a Theological course wholly in English) and by such Bible-~~classes~~ or other theological training institutions in N. China as take in students on Middle School graduation for an even lower standard. I earnestly trust that such a conference, if it is held, will keep to this main point and will not end in an acrimonious discussion of liberal versus conservative theological tendencies. That unhappy question has so often been injected into considerations of this kind, as entirely to obscure the real issue under discussion.

If however we get together the leading representatives of the Churches and Missions in Manchuria, Honan and Shantung, possibly Shansi also, it should have the most beneficial results, not merely in deciding where our school should fit into the general scheme of things, but also, I hope, in securing stronger backing for the work which we are attempting to do.

* O116. Admission of Women Students to the University. 11997

The Minute which has been passed under this heading was adopted after long and serious consideration of the present position. Nothing could be further from the wishes of the Field Board than to act in opposition to, or continually to challenge, the findings of the home boards, especially on matters which affect the financial responsibilities which the home boards are facing.

In the case under consideration, however, we have to face a situation in which, as it seems to us, the urgent needs and demands of the Churches and Missions of this Province could be responded to without our assuming heavy additional responsibilities. There is every reason now to believe that the N. China Union Medical College for women will move to Tsinan next September, and in doing so, will necessarily have to erect a women's unit here, with dormitories, etc. etc. Those dormitories, and social and dining-rooms connected with them will be larger for the first two or three years than the medical student body that need to find accommodation there, so that it ought to be possible, either without expense or for a very small sum, to house such women students as might seek to enter our teacher-training department, and for whose qualified services our Christian community is in urgent need.

Of course in saying this, I realise that the whole success of this scheme rests on two conditions, first, the consummation of the proposed amalgamation between Peking Women's Medical College and ourselves, and secondly, the provision of a girls' middle school in Tsinan. Judging from the friendly and sympathetic letters which we have already received from the members of the Women's Missionary Auxiliary of the B.M.S., I am sanguine enough to hope that this Girls' Middle School will be provided in the not distant future, or at least will be commenced in such a way as to make it possible for use as a practice school for the teacher-training department. It was with that in view and of course under those conditions that this action was deliberately taken by our Council, and that we beg the home boards' favourable consideration.

I have written so much on a previous occasion as to my feeling regarding the matter that I do not think I need say more except perhaps to add that if this scheme goes through, I believe that there is a real possibility of securing one or two highly qualified women teachers for the department who would not involve us in any additional expense.

* 0117. Furloughs.

In connection with the Resolution regarding furloughs the Senate's condition with reference to Dr. Stearns is as follows:-

"That we recommend to the Field Board of Managers that Dr. Stearns be authorized to arrange for his furlough on or after June 1923, on condition that arrangements can be made for the care of the summer service of the Hospital and that Dr. Wheeler definitely plans to return in September."

0118. Athletics

I think I have mentioned in previous correspondence that Dr. E.B. Struthers and the other members of the medical staff have responded most nobly to an appeal which I put to them to undertake the formation of a health bureau for our student body. At the commencement of the present term they formed a team of medical experts to scrutinise the medical condition of every student in the institution, and valuable statistical data have been compiled as the result. I frankly confess that this investigation disclosed somewhat disquieting facts with regard to our students, and as a result we have come to feel that it is useless to try as we have been doing in the past, to encourage athletics and physical exercises on a purely voluntary basis. We are proposing in future to make it compulsory, the regulations of the Senate being as follows:-

- a. That athletics be placed on the same basis as regular classroom work and that regular participation either in games or in drill be required of each student who is not excused on Medical Certificate.
- b. That during the winter months classes in the afternoons for all three Schools close at 3.45 on Mondays and Wednesdays, and at 4.45 on Tuesdays, Thursdays and Fridays.
- c. That all students be asked to sign up semester by semester, for active participation in one of the following groups, it being understood that if a student in any one of the games does not enter whole-heartedly into them, that he will be transferred to the drill squad. For the fall semester, there will be groups in football, basketball, tennis, cross-country runs, and drill.
- d. That the present athletic fee be raised to \$2.00 per semester.

This development would of course involve the University in a good deal of extra expenditure, owing to the necessity of providing a large amount of fresh equipment, but as our athletic fee in the past has been so ridiculously low, we feel justified to double it, and that comparatively small increase per head should give sufficient funds to put this through.

0119. Middle School and Promotional Efforts

The greater part of our Council meetings on this occasion was taken up with a long discussion as to how far it would be possible to put into effect the proposals made last summer with reference to the concentration of the objective of the School of Arts & Science on teacher-training work. In this respect we were greatly favoured by having with us such an expert as Dr. Chang Po-ling. His advice and his sympathetic attitude towards the financial difficulties of the home boards were both alike val~~ua~~ invaluable.

We carefully considered the proposals which have come from the British Joint Board, but it was felt that both contained serious objections. The first of these proposals, namely that we should attempt to enter into negotiations with the American Presbyterian Mission by which we could take over their East Suburb School for development as a Middle School presents serious difficulties on the following points.

- (1) We have not at present any assurance that the Presbyterian Mission would be prepared to hand that plant over entirely to the University, and a University Middle School not under the control of our own Board would of course be difficult to administer.
- (2) Owing to insufficiency of staff and funds, the Presbyterian Mission is proposing that the East Suburb School should only become a Junior Middle School, that is to say, carrying classes of the first three years of the new system of six year Middle School training. As a practice school therefore its value would be seriously limited, in fact it would be impossible for us to rely on that alone for the training of Middle School teachers.
- (3) The distance from the University and the lack of rapid means of transit will be a very serious handicap indeed, for anything but a temporary arrangement. I cannot help feeling that the situation is entirely analogous to that of a medical school and hospital, and knowing as I do the serious disability of the West China Union School of Medicine owing to the distance between the University and their hospital, I should feel very reluctant to assent to any proposal which meant a similar distance between our teacher-training school and its "clinical" field.
- (4) The fact that the East Suburb School has hitherto been a school for poor boys from the country, whose tuition fees have been very low, would seriously increase our difficulties of organisation on the basis of a city school attempting to attract the sons of better classes, from ~~home~~ at larger fees, is naturally to be expected.

To my mind the only practical use of the East Suburb School would be for practice teaching, to anything which we might ourselves develop in close proximity to the University.

The Second proposal of the Joint Board namely that we should attempt for the time being at least to utilise some of the buildings in our present buildings seemed to the Council to afford greater hope, though every member of the Council, and particularly Dr. Chang Po Ling himself, strongly deprecated the suggestion to start such an arrangement as a day school. Although the school with which Dr. Chang Po-ling's name

has been connected has grown so rapidly within recent years that they have been compelled to admit a proportion (about 30%) of day boys. Dr. Chang feels so strongly the loss of influence over the lives and characters of those boys that he is now arranging to transfer the whole school to a new site where dormitory accommodation can be provided for everyone.

In view of these facts the Council felt that if this teacher-training department is to be started at all its minimum requirements would be as follows:-

Middle School.

(a) The setting aside of certain rooms in our Mateer Science Hall (old Physics Building) for at least the upper three classes of Middle School under the new 6.6.4 system - this to be regarded as a temporary expedient pending the time when as we hope funds may be secured ~~for~~ either locally or from abroad, for the building of proper school class-rooms and laboratories.

(b) The provision at the outset of sufficient dormitory accommodation for those three classes. We do not wish to start them as day boys, for the reasons mentioned above, nor can we possibly accommodate them in our present college dormitories (even if it were advisable), as they will not, in all probability, be sufficient for our own University students next autumn. We estimate that a sum of probably not less than \$10,000 would be required at once in order to put up dormitories and dining rooms for these boys, and it is possible that a little would have to be added to that for land in the event of our having no place for the school on our campus.

(c) The setting aside and support of two foreign teachers.

(d) The provision of approximately \$2000 to \$2500 ^{per annum} for Chinese teaching staff and general expenses over and above what we could reasonably expect to derive from tuition fees.

The suggestion of the British Joint Board that we should attempt to build up this school from the outset on a self-supporting basis, was seriously considered, but the Council felt very strongly that such would be impossible, and no-one spoke more clearly on this question than Dr. Chang Polling himself. We have, as I need not remind you, never had a Middle School in the past, nor have we been able hitherto to cultivate very close relations with the moneyed men of the Chinese community. If we can make a start on this Middle School and get the sons of these men as our students we ought within a short time to be able to secure subscriptions for the proper building of the school, in the event of our being unable to do so at once, but if we have to wait for such support before we make a start, I fear that the whole question of concentrating on teachertraining work will be indefinitely postponed.

NOV 11 1922

It was with this in view and in the hope that the careful study now being given to the recommendations of Dr. Burton's report would result in steps being taken to secure funds for the carrying out of the recommendations of that report, that the concluding paragraph of the Minute was worded in the way that it appears. We cannot help feeling that we have a very strong case to put before all those members of Christian Churches who are keenly interested in the building up of a strong Christian community in China. We are not begging for this Middle School because we want it for the University; nor are we appealing to the home boards to support it (as I fear my previous letter to Dr. Moorshead has led him to believe) on the ground that we consider that the individual Mission Boards as such should build up such a school as part of their own individual mission responsibility. We are needing it first and foremost as the essential part of the great teacher-training department which we believe the Churches and Missions are looking to us to organise, and without such a teacher-training department is likely a medical school without a hospital.

We are needing it in the second place because, as the Educational Commission's Report so clearly shews, all missions interested in the work of a Province, must necessarily be interested in seeing that in the provincial capital there is a strong and well-equipped centre of Christian secondary education. With all the admiration that I possess for the work done at the East Suburb School, no-one can suggest that it really comes under that category.

0120. Teachers for English Department.

When reading the Minute of the British Joint Board with reference to the action taken by our Field Board last summer in inviting two ladies to become teachers for the English Department, I could not help wishing that the question had been referred to us for explanation before such a Minute was passed, and this feeling was certainly not lessened when I read Dr. Moorshead's comments on the interpretation of our action which had been suggested by a member of the British Joint Board. Had we been guilty of directly approaching new workers whose acceptance of our invitation would involve the missionary society in financial or other obligations with regard to which they had never been consulted, we should certainly have been deserving of such "a vote of censure". But such was not the case. The invitation was extended to these two ladies because we had received word that they were in a position to retire independently in some part of China and would like to be in some centre where they could still be of service to the Chinese people to whom they have already devoted so many splendid years of life. In conveying the invitation of the Field Board to these ladies, I of course alluded to this point, and made it clear that we should not be able to invite them on any other basis owing to our financial limitations.

0498

I should be grateful if Dr. Moorshead would convey this explanation to the members of the British Joint Board and assure them that we are all doing our utmost to have regard for their heavy responsibilities, and would not willingly place them in any position where these were added to without their previous consent.

0121. Formation of Hospital Board.

For the last few years we have been attempting to gain greater support for the Hospital from the Chinese community and have had a small Hospital Advisory Board in existence. Unfortunately the enthusiasm of this Board has somewhat diminished, largely owing to the fact that it was only called in to advise upon matters on which it had never had any voice - more particularly on the raising of a budget in the framing of which it had never had any say. We have all come to feel that the cultivation of greater Chinese financial support is absolutely vital, and that if it is to be accomplished we must be prepared to give such a Board fuller powers than heretofore. It is not proposed at this stage to erect a lay Board of Managers for the Hospital, such as is often done in the West, but rather to set up a co-operative organisation upon which Members of the University Faculty, and of the Chinese community would be equally represented. In this way the professional and missionary interests of the hospital will be entirely safeguarded, whilst the action of the Field Board also safe-guards the appointments to staff and the endorsing of any financial obligation which would need to be made from University sources. This Hospital Board will of course be under the final control of the Field Board of Managers to whom they will report direct, but their representatives on the Faculty and Senate will keep those bodies closely informed of anything which the Board may propose to do, so that in the event of the Faculty or Senate disagreeing to their suggested action (a most unlikely event in view of the composition of the hospital board) such disapproval would also be reported to the Field Board of Managers. I believe that this step is one that will mean a great deal toward the cultivation of sympathetic interest on the part of our Chinese friends and will in time relieve us of heavy financial burdens in the upkeep of the hospital.

.....
 I mentioned at the beginning of this letter that we have just had the opening of our new Administration Building - McCormick Hall. Everyone who has seen the place is delighted with it; in fact Bishop Birney and Dr. Houghton, two of our most recent visitors, have spoken in the highest possible terms of its appearance and excellent appointments. We owe a large debt of gratitude to our architects of the Credit Foncier, and to the hard work which Mr. Cassat has done in watching the building, but most of all of course do we owe to the great generosity of the kind donor. Her name was in everyone's mouth on Wednesday when the opening ceremony was performed in the presence of a large number of Chinese and foreign friends.

*Opening
McCormick
Hall*

NOV 11 1922

The ceremony passed off most happily, and after speeches by Dr. Chang Po-ling, and Mr. Davies, our former dean of the Arts School, an unexpected and delightful interlude occurred by the presentation from our Nanking graduates of a very handsome Chinese tablet. This was really intended for the library and will be placed there, but it certainly was a happy coincidence that it should have been sent to us on such a day. After the hall was officially opened and the dedicatory service completed, tea was served to friends and alumni and a general inspection followed.

In the evening we had a dinner for the alumni in one of the Chinese hotels; about 70 were present, and it was a most enthusiastic and happy gathering. After we foreign members had withdrawn, the alumni had a meeting among themselves to decide on steps for giving further aid to the University, and I am greatly hoping that this may result in their doing something practical. Of course few of our alumni are wealthy men, ^{and} many of them are in Mission or Church employ; at the same time it would mean a great deal to us if we begin to get them feeling a sense of responsibility for their alma mater. It is not, therefore, possible, to look for a very large sum from them, but if once they get keenly interested in sharing some of our load, they may of course be able to do much through their rich friends. I am making it a point of trying to get in touch with groups of them whenever I can. Next week I shall be travelling through the east of the province, finishing up at Ehefoo, and at each place that I stop I am hoping not merely to see Church leaders and schools, but especially a gathering together of our old graduates. I have also recently sent out a long letter to them in Chinese, telling them full details of what is being done in the University, and of where we stand financially.

I must close this long letter, but I felt that you would be anxious to have clear details as to the Council's actions.

Believe me,
Yours very sincerely,

Howard Balme

HB/FHM.

0500

FILING DEPT.
NOV 24 1922
248
SECRETARIES

November 23rd, 1922.

Dr. Harold Balme ✓
Dr. Samuel Cochran
Mr. Paul Cassat
Shantung Christian University
Tsinanfu, Shantung, China

PERSONAL

My dear Dr. Balme, Dr. Cochran and Mr. Cassat,

As I have recently received from each of you letters bearing upon much the same subjects, I am venturing to reply to you jointly, knowing that you are all in conference on these matters on the Field. I am marking the letter "Personal" as I am not writing officially as Secretary of the North American Joint Board. I wish to express quite frankly to you three good friends, a view of the difficulties of keeping the complex mechanism in adjustment, with its various relationships and ramifications. I believe that Shantung University offers a very difficult piece of Mission administration, and we must all cooperate to keep it functioning.

Field Bd requests

Of course you on the Field were deeply disappointed by the cablegram declining three of the Field Board's requests, just as the Joint Board and the Northern Presbyterian Board greatly regretted that they were unable consistently to comply with your recommendations from the Field.

Direct correspondence with Bd members

I have before me as I write four letters which you three friends have written to me since the cablegram was received on the Field. On the whole, you have taken the disappointment in rather good part. However, the letter "To the Members of the North American Joint Board" which was mailed directly from the Field apparently to each individual member of the Board has not helped any in the difficult matter of adjustment. Of course, you realize that the whole question is trying to relate satisfactorily the over-eager progress of the Field with the over-reluctant willingness of the supporting constituents, - that is, of an automobile which wishes to run faster than its engine will take it, and you can easily imagine the difficulties of playing the part of clutch in circumstances like these. It is possible that more than one letter has been addressed by the Field to individual members of the Board, and of course just as many personal letters may be so addressed as desired, but the Constitution of the North American Joint Board makes its Secretary the only medium of official communication to and from the Field, except by special order of the Board to the contrary. To use an analogy, - you can see how easy it would be for the administration of the Presbyterian Shantung Mission to become hopelessly confused if Dr. Johnson, the Secretary of the Mission, were, upon the receipt of a cablegram from Dr. Brown on behalf of the Board, to write a letter of inquiry and practical protest to each member on the Presbyterian Board, and for Dr. Johnson to write such a letter immediately upon the receipt of a brief code cablegram without awaiting the covering Minutes and full explanatory letter would create an unprecedented situation.

Am I right in thinking that the President of the University, as Ex-officio Secretary of the Field Board of Managers, is the official channel of communication for the Field Board. I do not know that such a regulation is in the Field Board

0501

November 23rd, 1922.

Constitution, but I have been accustomed to act on that assumption except where there was or seemed to be special desire on the part of the Field otherwise. These letters from the Field will be carefully considered at the next meeting of the Joint Board.

Progress
By this time you will have received the Minutes of the September meeting and my covering letter. We fully sympathize with you in your desires to have Shantung University progress as rapidly as possible, but many cannot quite appreciate why you believe the Shantung University outlook to be so very discouraging, as it appears to many to be much less discouraging than that of most other missionary colleges. You may not realize that Shantung University now receives from its supporting constituency what, I believe, are the largest annual guaranteed financial grants, the largest missionary supported faculty and the finest physical plant of any Mission Board-supported institution in the world. Given these three large factors, it would seem that the University ought to be able to see itself in a not unfavorable position.

Two or three points of which I might write are covered in the following paragraphs which I quote from a letter that I wrote Dr. MacKay on November 14th in response to his inquiry:-

Campaign
"There are needs at Shantung University which it would be very desirable to supply, but these needs are not nearly as urgent as the needs in practically every other one of the thirty-six Higher Educational Institutions with which the Northern Presbyterian Board is related. I speak of this because the Northern Presbyterian constituency is the only constituency which would be open for a campaign in the United States. The Presbyterian Executive Council (with fifteen to eighteen members present) was decidedly and unanimously opposed to Mr. Cassat's return for a campaign at this time, as the Presbyterian Board is endeavoring now to give a chance to some other very worthy institutions, which are decrepit pampers in rags compared to the splendid plant at Shantung University which has, I believe, the finest plant, largest staff and largest guaranteed current income of any mission-supported institution in the world.

"Quite apart from any special promoter, a strong campaign is nevertheless always in progress on behalf of Shantung University. Within the last two or three years, there has been added by the Northern Presbyterian Board to the regular annual income of the University approximately \$8,000.00 Mexican which, added to rental items of which the University is relieved, this year would make a total of about \$11,500.00 Mexican guaranteed increase. In addition to this, there are increases from the Canadian Presbyterian Board and considerable increases from Britain. I know of no other mission board institution which has received such increases in its guaranteed annual income during this period. The Canadian Board has made increases in the staff; the Augustine Library has been provided; funds for the Nurses' Home have been sent to the Field, as well as considerable additional sums which no doubt Dr. Balme secured on his campaign a year ago in Great Britain.

"The University needs funds for the support of strong Chinese. This has been accomplished in other places by the transfer to Chinese of the funds guaranteed for the support of missionaries. I am inclined to believe that the Northern Presbyterian Board, for instance, would not be unfavorable, upon request from the Field, to reducing the number of missionaries which it supports on the Shantung staff (twenty-six, including wives) and transferring the funds used for their support to the current income of the University for the support of highly qualified Chinese.

"Of course, the entire question of a campaign for Shantung University is complicated

by financial campaigns of an independent institution like Canton Christian College, Syrian Protestant College, etc. One might ask why Shantung can't conduct continuously such a general campaign, and the reply is that if an institution is to take the benefit accruing from being a member of a family, it must also be willing to accept the limitations of such a relationship. Certainly the advantages to Shantung of the family relationship, involving the responsibility of many Boards for her, far outweigh the disadvantages of certain restrictions imposed by the Boards that carry the responsibility."

I have further made it clear in my letter to Dr. MacKay that the Northern Presbyterian Board would not wish its attitude on a promotional campaign to effect the desires of the Canadian Board, if the latter thought that Canada would prove a productive field for cultivation.

Joint Office Union
 In regard to the Joint Office for Union Universities in China, I regret to report that this is purely administrative so far and in no sense promotional. It was only on this basis that certain of the Boards would approve of the office and share in its support. I am sure that you will agree with me that joint promotion is what the institutions need as much as if not more so than joint administration. Mr. L. B. Moss, formerly of Hanking, is the Secretary of the Joint Office. I have not yet passed the administrative duties over to him as two or three of the pending matters are extremely complex, especially the Incorporation-Charter question. Another reason for delaying the transfer to Mr. Moss has been to cut down the expenses chargeable to Shantung University, inasmuch as the part of the joint budget chargeable to the University is prorated on the basis of actual service rendered by the Joint Office to the University.

Support Chinese on Field Staff
 The burden of Dr. Cochran's letter is the support of more Chinese on the staff, and I gather from Dr. Monroe that this is also the vital question in his mind, for in a letter to me of November 15th, he speaks very earnestly on this point, and then says that on the other problems delay will probably not be so serious. It is possible that Dr. Cochran sent a copy of his letter to Dr. Monroe, for they both voice the suggestion that it may be necessary to exchange some of the foreign members of the staff for native members. Without doubt, the supporting Mission Boards and Missions would be quite willing, under the circumstances, to reduce the number of missionaries whom they support on the Shantung staff and thus make the funds available to the institution for the employment of Chinese. Perhaps the Field Board will wish to make recommendation on this matter to the Joint Boards, and through the Joint Boards to the Mission Boards concerned. Presumably the reduction and transfer of funds should be brought about gradually and not all in one year.

School of Education
 Similarly, with the School of Education, I believe the thought has been that it would be a gradual transformation of the School of Arts and Science and that little by little more teacher training courses would be put into the curriculum, and the men who are going from the School into the teaching profession will be receiving year by year fuller and more definite instruction in the art and science of teaching. Mr. Harold Smith has interviewed me twice. He has been inclined toward Shantung University, but, inasmuch as two days ago the Board declined to reappoint Mr. John Lyons for three years of service at Wei-Hsien, Mr. Smith may feel differently toward the need at Wei-Hsien. With Mr. Smith, Mr. Drake and Mr. and Mrs. Carside added to the Educational forces next year, certainly the teacher training courses at the University could be greatly strengthened.

This letter has followed rather a different line from the brief note which I anticipated when I started to dictate it. I desired to emphasize (1) the necessity of keeping our administrative mechanism in harmonious adjustment, (2) the evidence of the

November 23rd, 1922.

cordial goodwill towards Shantung University on the part of its supporting Boards as shown by the relatively large support accorded the University, and (3) to suggest that new plans for the Institution would be worked out gradually, this being not only necessary in view of the circumstances at the two home bases, but also, I believe, most trustworthy in the long run of development. Shantung University is extremely young. It has had a tremendous physical growth for its years, and has, we hope and pray, a long, long life of ever widening usefulness ahead of it.

*Incorporating
Field
Board
Managers*
Finally, I had better ask you in this personal unofficial way a question which I have long been thinking over, - as to the possible advisability of incorporating the Field Board of Managers, which is actually the only group that can represent all of the bodies in interest. Such incorporation could, I think, be had under the District of Columbia, and possibly also under the Regents of New York State. Concerning the latter, Dr. Monroe, at my request, has been making inquiry, upon which he has not yet reported. I referred to this matter in my letter to Dr. Balme of October 3rd. This of course would be quite a radical departure, but if the Mission Boards and the Missions could be assured of stable, consistent and representative administration of the Institution, I believe that they might be ready for this arrangement. There is only one precedent for this as far as I know, where the circumstances were not as urgent as they are at Shantung, and where the event has not proved very satisfactory.

Although this letter may seem to savor of Scrooge before his conversion rather than after it, nevertheless I convey the heartiest Christmas greetings to each of you and to all of the friends at Tsinanfu.

With warmest regards, I am

Very sincerely yours

George T. Scott

GTS-JWJ

0504

A
FILING DEPT.

FEB 8 1923

SECRETARIES

5th December, 1922.

Dr. J. R. Birkelund,
425, South Fourth Street,
Minneapolis, Minnesota,
U.S.A.

My dear Dr. Birkelund,

The news which has just reached us of Dr. Braafladt's resignation has brought a keen sense of regret and disappointment to us all. Ever since Dr. Braafladt was first appointed to the staff of our Medical School, his conspicuous ability and delightful personal character won him a warm place in the hearts of all, and this University will indeed be the poorer for his loss. I am afraid, from the way in which he writes, that his decision is irrevocable, otherwise I would plead that pressure be brought upon him to try and induce him to reconsider it. If in any way you were able to do so, we should be profoundly thankful.

If however, as I fear, it is impossible for him to leave home, I do beg that your Mission will continue to take a share in the work of this Medical School. We are, as you know, facing a very critical time in the development of all forms of Christian service in this country. The National Christian Conference which was held last May was in many sense an epoch-making gathering, for it marked the shifting of the centre of gravity of Christian service from the missionary force to that of the Christian Church. The problem now before us is to ensure, so far as we are able, humanly speaking, to do so, that those upon whom will rest an increasing measure the burden of responsibility, will be trained men and women after God's own heart. If that is to be done, it means that every Mission must do its utmost to provide for the training of this leadership, and it is on these grounds that we confidently appeal to your Mission Board to continue the fine co-operation which we have already enjoyed in the past.

There are three ways in which this might be accomplished. The first and most natural would be your appointing another member of your own staff to fill Dr. Braafladt's position, in the event of your having an expert pathologist whom you could send to us, or some other highly trained man who would be prepared to fulfil one of other of our existing

0505

DEC 5th 1922

2

vacancies (internal medicine, pharmacology and ophthalmology).

The second plan - in the event of your not having an available member of your own Mission - would be for you to follow the precedent already set by one of our British denominational Missions, and provide the funds for the support of a foreign missionary not belonging to your own Church. We have at the present moment a letter before us from the American Presbyterian Mission Board North, to the effect that a well-trained pathologist is anxious to come out in missionary service. That Board is already supporting 13 members of this University, and is unable to increase its appropriation. There would therefore be no difficulty whatever from their point of view in your taking over the support of such a candidate.

The third method would be by your making your appropriation to us in the form of a financial grant equivalent to the allowance of a foreign missionary, and entrusting our Field Board of Managers, upon which Professor Wold represents your Mission, to use those funds for the selection of a suitable man, whether Chinese or foreign. We are at the present moment greatly needing financial grants of this type in order to strengthen the Chinese side of our teaching staff, for whom it is usually very difficult to secure the necessary support. There is, for example, a very fine student of ours in England at this present moment, who has been winning golden opinions there, both as a scientific doctor, and as a keen, earnest, Christian man. We are very anxious to invite him back to our staff, where he would be a tremendous asset, but at the time of writing we have no funds in hand for the purpose.

I know from previous experience, how truly interested you are in the work of this Medical School which has owed greatly to your warm support and advocacy. I shall indeed be grateful if you can take steps to prevent the happy link of these past years being broken.

With kind regards,

Believe me,

Yours very sincerely,

0506

Harold Balme
SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

British Joint Board

F. H. Jenkins, LL.B., Chairman
R. Fletcher Moorshead, F.R.C.S., Secretary

North American Joint Board

Paul Monroe, Ph.D., LL.D., Chairman
George T. Scott, M.A., Secretary

Field Board of Managers

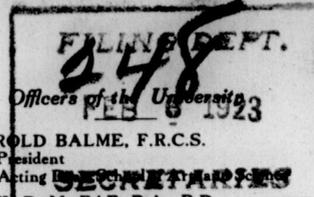
Chang Po-ling, Ph.D., Chairman
Harold Balme, F.R.C.S., Secretary

British Office

19, Furnival St., London, E.C. 4.

North American Office

156 Fifth Avenue, New York City



HAROLD BALME, F.R.C.S.

President

Acting Registrar

JOHN D. M. B. A. B. D. D.

Dean, School of Theology

SAMUEL COCHRAN, M.D.

Dean, School of Medicine

J. S. WHITEWRIGHT,

Director, Extension Department

J. WALTER HUNTER,

Acting Registrar

PAUL C. CASSAT,

Treasurer

TSINAN 8th December, 1922.

Rev: G.T. Scott, M.A.,
156, Fifth Avenue,
NEW YORK, U.S.A.

My dear Mr. Scott,

*Resignation
Dr. Braafladt*

I expect you have already heard from the Norwegian Lutheran Mission the very disappointing news that Dr. Braafladt has definitely resigned and will be unable to return to China. This is quite a serious blow to us, for as I mentioned in a previous letter, his assistant, Dr. Hou, is down with tuberculosis. Dr. Braafladt is an excellent, versatile man, and a very able pathologist, so that he will be missed in many ways from our staff.

Dr. Birkelund

The practical question that now arises is as to how his place is to be filled. I have already written to him and to Dr. Birkelund, appealing to them to send us a substitute. It may of course be that they themselves have among their medical men a well-trained pathologist whom they could appoint here in Dr. Braafladt's stead. But if that does not happen to be the case, I hope they will be willing either to support a foreign pathologist who does not necessarily belong to their Church (I have just heard from Dr. Orville Reed that such a man is applying to your Board at the present moment), or else allow us to use the money for the engaging of a thoroughly competent Chinese professor. It ought not to be impossible for us to find such a man, in fact I already have one in mind, if we could secure him. If the Lutheran Mission were willing to do this, it would, in my opinion, be the best solution of the three. I feel strongly that all future appointments to our medical staff

Engaging Chinese pathologist

0507

DEC 8 1922

should be carefully scrutinised from the standpoint of Chinese leadership, and that we should never appoint a foreigner if there is any possible chance of securing an equally well-trained Chinese. Our only difficulty as I have mentioned in previous letters, is the securing of the necessary support. I should be grateful for anything that you can do in laying this matter before the Lutheran Mission, and meanwhile I am enclosing you a copy of the letter which I have written to Dr. Birkelund on the subject.

Dr. Gillison

We have also received the disappointing news that Dr. Gillison is probably not returning to us, but is being sent back to his old station, Hankow, where a large Mission Hospital has been without a foreign doctor for some years, and where important developments are taking place. This again is a serious loss to us, and I am taking up with Dr. Moorshead the possibility of appealing to the L.M.S. for a substitute.

*Transfer
Women's Medical
College*

It has been very encouraging to hear of the action of the Women's Boards of both Methodist and Presbyterian Churches agreeing to the transfer of the Woman's Medical College to Tsinan. We are now taking up with them the question of the necessary preliminaries, including the minimum sum which will be required for actual capital expenditure before they can make a start here, the sum required for annual expenditure, and the general problems of administration and organisation. We have of course on previous occasions made the financial requirements fairly clear, but as we now learn that only the first and second year classes will come to us in the first instance, it would be possible for a start to be made with a less amount actually in hand, if we had a definite guarantee that the full sum could be secured within two further years. I am writing to Mrs Avann and to Miss Hodge on these points, and will send you a copy of my letter.

1997

?

Trip

I have recently returned from a very encouraging visit to the east of this Province, including in my itinerary Tengchow and Chefoo, as well as some of the important stations of the Southern Baptist Mission. This trip has not only given me

DEC 8

1922

the opportunity of meeting missionaries, Church leaders and heads of schools, but has also afforded a delightful means of making contact with ~~members~~ ^{some} of our own old-graduates, and bringing to them the latest news of the University. I am hoping that by these means we shall secure greater interest and support from them.

Yours very sincerely,

Waldo Baber

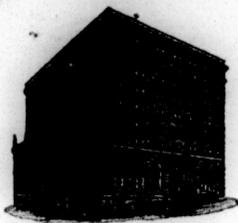
HB/FHM.

0509

2
4
8
4
0
3
4

FIREPROOF

OPENS MAY, 1922



200 ROOMS

HOTEL BETHLEHEM

BETHLEHEM, PA.

HOTEL BETHLEHEM OPERATING CO.
W. L. JONES, President and Manager

COPY

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA.

British Office
19, Farnival St, London, E.C.4.

North American Office
156 Fifth Avenue, New York City.

Tsinan- 9th December, 1922.

Mrs Avann,
Methodist Episcopal Mission
20, Museum Road,
SHANGHAI.

My dear Mrs Avann,

Since writing to you on 29th November, Dr. Cochran and I have spent a considerable amount of time in conferring together with reference to the steps that will be needed in order to pave the way for the transfer of the North China Union Women's Medical College to Tsinan, next year. We are inviting some members of the Peking staff, particularly those who will probably be affected by the transfer, to come down here for conference in the near future, but as you will probably have sailed before that date, I think it would probably be better for me to send you a statement showing you the present situation so far as we can visualise it, which statement will, I trust, be of service to you in laying the matter before the home Boards, on your return to New York.

I. Capital Required for Building and Land.

You will remember that as a result of our conference with Miss Hodge and yourself in June last a revised estimate was made as to the total sum necessary to provide land and buildings in connection with the suggested transfer of the Women's Medical College. According to that revision a sum of approximately \$160,000 Gold was required. That amount includes not merely the provision of students' quarters, staff residences, and certain necessary rooms in the Medical School, but also a large extension of the hospital in order to provide adequate clinical facilities for the women students and staff.

North China Medical

2

4

8

4

0

3

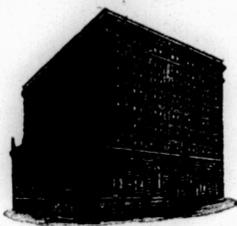
4

0510

DEC 9 1922

FIREPROOF

OPENS MAY, 1922



200 ROOMS

HOTEL BETHLEHEM

BETHLEHEM, PA.

HOTEL BETHLEHEM OPERATING CO.
W. L. JONES, President and Manager

II.

As we now learn from Peking that it is only proposed in the first place to transfer the first and second classes, the provision of the Women's Hospital and other extensions of clinical buildings can, if necessary, be postponed for one or even two years, provided there is a reasonable guarantee of the sum needed being available by that time. This would mean that the only amount necessary to expend in 1923, would be a sufficient sum for the purchase of land and erection of buildings for a students' dormitory unit, for one or two staff residences, and for the provision of study rooms, etc. in the Medical School. All this we estimate could be put up for approximately Mex. \$100,000 to \$120,000. If therefore, as we were led to understand in the summer, there is already in hand a sum of \$60,000 Gold, this would suffice for the above mentioned purposes.

In that case, steps would of course need to be taken for the securing of the remaining \$100,000 Gold, by the beginning of 1924, or at latest, 1925. It has seemed to us that this would be a very proper matter of appeal to the China Medical Board, seeing that the Medical School does not come in on the Laura Spelman Fund because of the financial interest which the China Medical Board is taking in all such schemes. If, for example, the Women's Boards saw their way to the raising of half this sum, it seems to us that there might be good reason to hope that the China Medical Board would be prepared to appropriate the remaining \$50,000.

II. Annual Appropriation for Increased Cost of Maintenance.

We are, as you probably know, running our Medical School and Hospital at the present time at a very small margin indeed, owing to the recent reduction in the Annual Grant of the China Medical Board. We are not, therefore, in a position, however much we would like to do so, to invite the Women's Medical School to come in on our present budget. They would also be handicapped for the first year or two in the cutting off of their present considerable source of supply from the fees of private patients, for although there will be a definite return to be looked for from that source in Tsinan, it will necessarily take some time for the ladies to become known and freely consulted.

0511

DEC 9 1922

FIREPROOF

OPENS MAY, 1922



200 ROOMS

HOTEL BETHLEHEM

BETHLEHEM, PA.

HOTEL BETHLEHEM OPERATING CO.
W. L. JONES, President and Manager

III.

In our original figure, we estimated that the sum of not less than Gold \$16,000 per annum would be necessary for the increased cost of maintenance arising out of this Amalgamation Scheme. Until the Women's Hospital or other Hospital Extension is built, the whole of this sum will not be needed, but we calculate that not less than Mex.\$10,000 per annum will be needed from the Women's Boards for the first two years.

I am afraid that this sum may possibly be larger than you had in mind, but both Dr.Cochran and I have gone into the matter carefully, and feel strongly that any less sum will mean an impairment both of the women's side of the work (the upkeep of their dormitories, etc.) as well as of the efficiency of the School and Hospital.

Our Medical Faculty at its last meeting considered the points mentioned in the above paragraphs, and took action upon them as follows:

"Resolved:- That the Faculty have heard with great satisfaction of the action of the Methodist and Presbyterian Women's Boards agreeing to the transfer of the North China Union Medical College for Women to Tsinan, and trust that satisfactory arrangements can be made by which the proposed amalgamation can be effected in September next. To make this possible the Faculty calculate that, in the event of the total sum of Gold \$160,000, estimated for capital expenditure, not being available by that date, an initial sum of approximately Mex.\$100,000 will be needed for the first two years, and also an annual sum of not less than Mex.\$10,000 for the first two years. They trust that these funds may be procurable as soon as possible, and the remainder secured within the next two years."

III. New Members of Staff

We shall await with much anticipation the definite decision of the home Boards with reference to the members of staff whom it is proposed to transfer to Tsinan. Our original estimate, as you will remember, called for six qualified doctors, six nurses, two women with special business training, and one dietician.

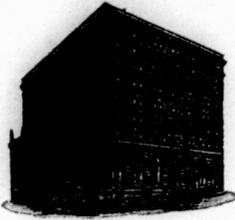
0512

2
4
8
4
0
3
4

DEC 9 1922

FIREPROOF

OPENS MAY, 1922



200 ROOMS

HOTEL BETHLEHEM

BETHLEHEM, PA.

HOTEL BETHLEHEM OPERATING CO.
W. L. JONES, President and Manager

IV.

Pending the building of the Women's Hospital, it would not, of course, be necessary to supply that full number, but we earnestly hope that the quota of qualified teachers suggested may soon be forth-coming, and also one or more nurses, a dietician and one or two business women. In this connection I should perhaps allude to an urgent need which will arise here next summer, owing to the fact that our business manager of the School of Medicine and Hospital will be going on leave, and that no-one is available to take his place. This fact of course makes the need for a woman with business capacity all the more serious.

So far as we have heard from Dr. Heath, the teachers whose names have already been suggested as likely to come to Tsinan, would fit in with our present staff admirably, as in almost every case they would fill positions where at present we either have no-one at all, or are very weak.

IV. General Organization.

In our original scheme of Amalgamation we suggested that a Committee or Women's Department should be formed in the University to advise on all matters affecting women students, to be composed of representatives of the participating Women's Mission Boards, and a certain number of co-opted members. Such a Committee will then elect not less than three representatives upon the Field Board of Managers of this University. We also suggested that some similar committee with representation upon the North American Joint Board of the University might perhaps be formed in America. This will, of course, be for your own Boards to consider and decide upon, and we shall be interested to hear what form of organization they adopt. Our feeling here on the field is that the women should come in to this University in every particular on equal terms with the men, but that in order to give detailed consideration to the special problems and needs of women students an additional body such as the Women's Committee referred to above, should also be set up, who would of course report to the Field Board, or Boards of Trustees.

0513

2
4
8
4
0
3
4

DEC 9

1922

FIREPROOF

OPENS MAY, 1922



200 ROOMS

HOTEL BETHLEHEM

BETHLEHEM, PA.

HOTEL BETHLEHEM OPERATING CO.

W. L. JONES, President and Manager

V.

V. Pre-Medical Study.

In what I have said above I have not so far referred to the question of Pre-Medical Study. We all feel, however, that if women medical students are to come to Tsinan, it will be of the utmost importance that we should also open our Pre-Medical Department to them. I understand that hitherto this work has not been specifically taken up by the North China Union Women's Medical College, as it has come under the control of the Yenching Women's College. Whatever Pre-Medical work may be done in the future at Yenching, I think you will agree that we also must provide facilities for women students along this line, particularly as the work at Yenching will sooner or later be done wholly in English. This matter was also discussed at our original conference and forms part of the Scheme of Amalgamation accepted by the various boards of this University last Spring.

I hope you will have a very pleasant journey back to the States, and that before long we may be hearing of your safe arrival and receiving word from you as to the position of affairs in New York, with reference to this transfer. May I ask you to extend to the members of the Women's Board an expression of our gratification at this proposed step, which we believe will help to place Mandarin Medical Education both for men and women on a far firmer basis than it has hitherto occupied.

With kind regards,

Believe me,

Yours very sincerely.

H. Balme.

0514

DEC 19 1922
248
SECRETARIES

December 14th, 1922.

Dr. Harold Balme
Shantung Christian University
Tsinan, Shantung, China

My dear Dr. Balme,

Thank you for your fully appreciated letter to me of November 7th and the joint letter to Dr. Moorshead and me of November 11th. They make me feel much more optimistic about the University than I felt when I wrote a personal letter jointly to you, Dr. Cochran and Mr. Cassat about a fortnight ago. Evidently the leaders of the University on the field do not view the outlook quite as unfavorably as I feared they did from the latest letters, prior to these two, that I received from you. Any expression of discouragement from the field of course reacts very quickly at the home base, largely because the home base has been inspired by the field to create and develop the institution there, this inspiration from the field having been especially insistent in the case of large union universities. My point is, that field inspiration and encouragement having started the University, it is still indispensable in its continuance, and I rejoice to see the optimistic note again sounding clearly in your two latest letters.

As there has been no meeting of the Shantung University group here in North America since my previous letters, I have very little to add by way of comment on the four points which you make in your personal letter to me. I regret that it seems so difficult to solve the problem of cooperation on the field with Peking University. President Stuart arrived in New York yesterday and it is possible that he may wish, and be able, to influence his Trustees in this direction.

The Arts College budget is a serious matter at Shantung as it is everywhere else. The Northern Presbyterian Board will have eight teachers assigned to the Arts staff (including Mr. Harold Smith and Mrs. Chalfant). This is an unusually large number. If any of them should withdraw it is possible that the institution would prefer to have the Board supply financial equivalent rather than to fill the vacancy. Is each of the Boards now cooperating in the Arts School providing what might reasonably be expected? Are there any other Boards that might be led to cooperate in it?

Promotional work, I am sorry to say, is not and cannot for the present be a feature of the Central Office of the China Union Universities. I was yesterday elected Chairman of the Committee for this Central Office and made some brave remarks about a joint promotional campaign, but I fear such a campaign is still some distance in the future.

Your Shantung Board of Christian education seems to have had a splendid start and we wish it Godspeed.

0515

December 14, 1922.

I have studied with great interest the Minutes of the Administrative Council meeting of November 8-9 and your fine covering letter. These matters will all be taken up in due course and full reply made to the field. Shortly after Dr. Brown returns again to his duties after his operation, I will endeavor to hold a meeting of the North American Joint Board or its Executive Committee. It is very difficult to arrange a date convenient to both the out-of-town members and the New York City members.

Just a word in passing on the new Hospital Board which appears like a fine step in the right direction. In passing over powers to such a Hospital Board, the Field Board of Managers will of course wish to retain, at least indirectly, ultimate field authority on all field questions inasmuch as the Joint Boards have delegated authority to the Managers and would naturally expect the Managers to be responsible for the field control and conduct of all departments of the University.

The Alumni gathering is very encouraging, and I trust will lead to strong support for the institution, both sentimentally and more substantially.

In the future Women's Department of the Medical School, it is of course hoped that in addition to the two present Women's Societies in the Peking Woman's Union Medical School there will be other Women's Societies both American and British cooperating in the work. I am surprised to have intimate that this Women's Department of the Medical School may open in the fall of 1923, which date is one or two years earlier than it seems to me that the move can be substantially and successfully made, with new buildings, equipment, enlarged and approved budgets, amended Constitution, etc. etc. Of course there may be various factors of which I am ignorant that are tending greatly to hasten this intended removal from Peking to Tsinan.

Just a final word on necessary increase in the Chinese staff. The Chinese staff should evidently be not only larger in number, but also larger in relation to the foreign staff. I fear that the slow increase which we might be able to make in the actual number of Chinese on the staff will not adequately bring about the proper proportion between the Chinese and foreign staffs, that is, if the situation is really as urgent as is reported by those well acquainted with it, I believe we will be forced to actual reduction in the number of foreigners on the staff in order to bring about the desired ratio between the two groups. I am, of course, assuming that as foreigners withdraw from the staff additional funds would thereby become available for the support of Chinese. For instance, does the Field Board desire to have the American Presbyterian quota reduced and to have more money thereby made available for the employment of Chinese?

With renewed gratitude for the helpfulness of these last letters from the field and with best wishes for the continued advancement of the University, I am

Very sincerely yours

H. T. Scott

GTS-JWJ

Copy to Dr. Moorshead.

Mr. Scott

Harold Balme

FILING DEPT.
348
FEB 16 1923
SECRETARIES

INTERVIEW WITH PRESIDENT LEIGHTON STUART OF PEKING, DECEMBER 18, 1922.

12/18/22

CONFERENCE BETWEEN DR. BALME AND DR. STUART.

Dr. Balme and Dr. Stuart worked out a scheme of cooperation for the Universities. There was to be a unified School of Education:- Shantung University to develop a Senior College course in teacher-training solely, Peking to continue the advanced training classes; the Junior College courses in the two Universities to be as nearly alike as possible with the same curricula; In Shantung to undertake to develop a Boys' and Girls' Middle School, and for the normal work to have a Primary Model School; In Peking not to attempt anything under Junior College.* The plan recommended that two specialized men go to Shantung for not less than two years to direct and organize the beginnings of the Shantung program. The two men to go would be Mr. Galt and Mr. Li. If this scheme of Dr. Balme's and Dr. Stuart's was worked out, for the Schools of Theology it would mean that the School of Theology at Shantung would be of Senior College grade only while Peking would carry on its advanced courses. Mr. Macrae is now trying to parallel Peking and it cannot be done. He ought to limit the Theological School at Shantung to Senior College grade, but he is afraid that it would seem to be an inferior grade of work. Theological training of Senior College grade is the backbone of the Chinese ministry and if carried out in the Shantung University ought to be successful. The Theological work at Peking would begin at the end of Senior College only one or two years later than the Theological work would begin at Tsinan. In Peking the Senior year in College is the first year of Theological grade.

CONFERENCE BETWEEN DR. STUART AND MR. GALT.

Dr. Stuart outlined the scheme to Mr. Galt, but Mr. Galt could not agree with Dr. Balme and Dr. Stuart upon this plan for cooperation. As the whole scheme turns upon Mr. Galt, the scheme fell through. Mr. Galt thought the scheme was unwise because (1) it was too loose a plan. If it had been a complete organic union, he would have agreed to it, but he did not see how they could have unified departments of education in the two universities without organic control, even if they had an Advisory Committee of about five as Dr. Balme and Dr. Stuart had planned. (2) In Peking they should have

0517

2
4
8
4
3
4

DEC 18 1922

if they have Senior College work, practice sbhools and would have to have normal work in grades. (3) It was not quite fair to Shantung, for he and his associate would naturally put the emphasis ^{in Tainan} on the lower grades and not on Senior College.

CONFERENCES OF PEKING STAFF, There were several conferences with the Peking Staff at one of which Dr. Balme was present in order that he might hear the arguments of the Peking people. Finally the matter was referred to the Faculty Executive Committee of Peking and they voted against the scheme by a majority of one.

THE NEXT MOVE as suggested by Dr. Stuart would have to be an even looser arrangement. He thinks that at any rate there should be joint entrance examinations, that there should be conferences on cooperation and that the Schools of Theology should work in cooperation. The plan of "flying squadrons" of teachers is dependent on the single department of education.

MR. GALT wrote a letter to Dr. Balme in which he said that he was willing to go ahead with anything that could be done. He suggested a Summer Institute. The schools should be put to tests to find out where they stand.

*To take the Department of Education as a single group with Mr. Galt as the head, which would take all of Northern China. To be one Department in close cooperation and interchangeable staff.

05 18

Harold Balme

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

FILING SEPT.

SEP 16 1924

Officers of the University

HAROLD BALME, President

JOHN D. MacRAE, B.A., B.D., Dean, School of Theology

SAMUEL COCHRAN, M.D., Dean, School of Medicine

J. S. WHITEWRIGHT, Director, Extension Department

J. WALTER HUNTER, Acting Registrar

PAUL C. CASSAT, Treasurer

British Joint Board

F. H. Hawking, LL.B., Chairman
R. Fletcher Moorhead, F.R.C.S., Secretary

North American Joint Board

Paul Monroe, Ph.D., LL.D., Chairman
George T. Scott, M.A., Secretary

Field Board of Managers

Chang Po-ling, Ph.D., Chairman
Harold Balme, F.R.C.S., Secretary

British Office

19, Furnival St., London, E.C. 4.

North American Office

156 Fifth Avenue, New York City

SCOTT REC'D

JAN 19 1923

A18

Ans'd

TSINAN, 18th December, 1922.

Rev: G.T. Scott, M.A.,
156, Fifth Avenue,
NEW YORK CITY, U.S.A.

My dear Mr. Scott,

In reply to your enquiry with regard to the respective advantages and disadvantages of incorporation under the Regents of New York, or under the District of Columbia, I am enclosing you herewith copies of letters which I have received from Boone, Nanking and St. Johns. I also wrote to Canton, but the Vice-President replies that he is forwarding my letter to Dr. Edmunds who has just left for America. It will be of great value if you can get into personal touch with Dr. Edmunds after his arrival, as he will be able to make the position quite clear with regard to any former difficulties which they have had with the New York Regents. It may be that those difficulties are now clear, and if so, we should personally prefer incorporation under the Regents of New York, as of course that has the higher reputation. It is only in the event of their putting restricting conditions or other similar embarrassments that we would prefer the District of Columbia Charter.

copy

Charter

In your former letter you asked for a list of the more urgent needs. Strictly speaking such a list should of course first be acted upon by our Field Board; as they do not meet until the end of February or beginning of March, I am taking upon myself to enclose herewith a list of the more urgent matters upon which we are all united. I will see that this list gets the endorsement of the Field Board later on. I am compiling it in order of urgency, but of course in such a list the personal preference of possible donors needs to be taken into account, and if you should be fortunate enough to come into contact with a generous friend who would be interested in some item not at the head of the list, please do not trouble to divert his gift.

Special Campaign

0519

DEC 18
1922

2

I am anxiously awaiting suggestions from you with regard to methods for the presentation of these needs to the Christian public. Although your Board has not seen its way to approve of Cassat's return for this purpose, I am sure you will not allow our University to suffer by being side-tracked at a time when the needs of Christian education are being pushed forward so seriously. We hear from various sources of the efforts now being made by some of our sister colleges, and we are watching with peculiar interest the development of the new Joint Administration Office, and the possibility of joint promotion on an even wider scale. My fear, as I have previously expressed, is lest our institution should suffer for lack of an efficient promoter, who is giving full time to the consideration of our problems. Is there no-one who could be secured for this purpose, already in the States, or failing that could not use be made of our men now on leave, ~~suggesting~~ for example, Cady, or even Braafladt? In England Moorshead seems to be making very good use of Wheeler and Ellis. I personally deplore taking men on furlough away from their post-graduate study, but it would be better to get something done along those lines than to let the whole urgent problem go by default.

What
return?

If you have time to read the Bulletins from other Universities in China, you will, I think, be interested in one just issued by St. John's University, giving extracts from the President's Report. They are up against exactly the same problem as we are ourselves in the serious need of inviting some highly qualified Chinese upon their faculty, and the difficulty of securing the necessary funds for that purpose. I notice that Dr. Hawks Pott makes the same suggestion that I have previously made, namely that a definite allocation should be made by the HomeBoards for the purpose of securing such men. I suppose his meaning is that such an allocation should take the place of what would otherwise be put into the support of foreigners. This of course at once raises the larger issue, as to whether the Home Boards are prepared to make their contributions in financial terms rather than in the terms of specific individuals from the home lands.

0520

DEC 18
1922

3

I am very conscious of the difficulty which this suggestion raises on the part of those who need to find the funds, but it always seems to me so entirely in line with the avowed policy of the Churches that China, for example, should be evangelised, educated and healed by the Chinese, that it should not be so difficult a matter as it might appear on the surface, for the Churches to be challenged to put their contributions into the support of an unknown Chinese representative rather than that of a well-known local missionary.

With kind regards,

Believe me,

Yours very sincerely,

Howard Palmer

HB/FHM.

0521

REC'D

JAN 19 1923

December 8, 1922.

Harold Balme, M. D.,
President Shantung Christian University,
Tsinan, Shantung.

My dear Dr. Balme:

In answer to your inquiry concerning the incorporation of Boone University under the laws of the District of Columbia and the comparison of its value with that under the Regents of the State of New York, I would say that I thought somewhat of taking up the matter of bringing our institution under the Regents and with that in mind wrote to Dr. Edmunds of Canton College. In his answer he advised me against enrolling under the Regents. He said that the advantages were more than offset by the number of reports and the requirements which were made.

As you probably have learned from a study of the law, the District of Columbia incorporation is very simple, provided the work is carried on according to their requirements. In Harvard and Columbia our students have been accepted conditionally and then have by their work established the relative standard of our degree. The only trouble of which I have heard has been in connection with the Tsing Hwa students. They were ranked as a high school and the students lost a good deal of time.

We do not pretend that our students either in the Freshman class or in the Senior class have the same grade in English as the students of the same classes in America and I am constantly telling our students and others who inquire concerning the matter that our work gives Chinese literature the place of Ancient and Modern Languages in the curriculum and the English which the boys have is without the basis of the language spoken in the home. You know as well as I do that our school boys, after six years of English can not understand an English book which is read as well as my child who has never yet read a work. At the end of the college course, however, students who go abroad for post-graduate study from Boone are practically

0522

DEC 8

1922

H.B.-2-

able to carry on the work on an equality with the students at home. In other words, their command of English, both spoken and written, increases very rapidly during the four years of the college course.

Hoping that this answers your inquiry, believe me,

Faithfully yours,

Alfred A. Gilman,
President.

AAG/FEM

P.S. The Dean of Teachers' College, Columbia, wrote me concerning the "Educational Value" of work here in Chinese, in our Government Higher Normal, and I believe that some such testimonial from institutions on the field would guarantee full recognition of your work in Chinese.

A.A.G.

0523

2
4
8
4
0
3
4

SCOTT REED

JAN 19 1923

Ans'd _____

December 6, 1922.

Dr. Harold Balme,
Shantung Christian University,
Tsinanfu, Shantung.

My dear Dr. Balme:

So far as our experience with the Regents of the University of the State of New York goes we have had no inconvenience or vexations because of our being incorporated under the Board of Regents. I do not know just what the experience of Canton Christian College may have been but ours has been very satisfactory so far. They have practically always granted our requests, have just recently granted our request to give the M. S. and B. D. degrees. I think likely the Regents of the State of New York would carry more weight than the District of Columbia but probably it would be a little easier to get the charter from the District of Columbia, but our experience has been very happy and satisfactory.

With very best wishes and kindest regards,

Cordially yours,

0524

2
4
8
4
0
3
4

SCOTT RECORD

JAN 19 1923

December 6th, 1922.

Ans'd _____

President Harold Balme,
Shantung Christian University,
Tsinan, Shantung.

My dear Dr. Balme,

In reply to your letter of December 1st, I would say that we have not found that our having a charter from the District of Columbia has been any disadvantage, in as much to the Chinese, incorporation in the District of Columbia sounds more national than in one of the States.

The matter of our incorporation was arranged by our Board and I suppose they chose the District of Columbia because it was easier to obtain than the incorporation from the Regents of New York.

Yours sincerely,

F.L.H.P./
E.G.P.

0525

2
4
8
4
0
3
4

Harold Balme

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

FILING DEPT.
348
Officers of the University
FEB 10 1923
SECRETARIES

British Joint Board

F. H. Hawkins, LL.B., Chairman
R. Fletcher Moorshead, F.R.C.S., Secretary

North American Joint Board

Paul Monroe, Ph.D., LL.D., Chairman
George T. Scott, M.A., Secretary

Field Board of Managers

SCOTT REC'D
Chang Po-ling, Ph.D., Chairman
Harold Balme, F.R.C.S., Secretary

British Office

19, Farnival St., London, E.C. 4.

North American Office

156 Fifth Avenue, New York City

HAROLD BALME, F.R.C.S.

President
Acting Dean, School of Arts and Sciences

JOHN D. MACRAE, B.A., B.D.
Dean, School of Theology

SAMUEL COCHRAN, M.D.,
Dean, School of Medicine

J. S. WHITEWRIGHT,
Director, Extension Department

J. WALTER HUNTER,
Acting Registrar

PAUL C. CASSAT,
Treasurer

JAN 17 1923

re - J Cheng

TSINAN, 21st December, 1922.

Rev.: G.T. Scott, M.A.,
156, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Scott,

You have probably heard that Dr. Cheng Ching Yi is now in the States, and can be addressed at the Union Theological Seminary. Might I ask you to be so good as to send him a copy of the Minutes of the Administrative Council which I sent you two or three weeks ago. I have written to Mr. Cheng telling him that I am asking you to do this.

Handwritten notes:
D
H. Balme
Received 2/1

If I might suggest it, I think it would be a good thing for Dr. Cheng to meet the N. American Joint Board whenever a suitable opportunity occurs. You do not need me to tell you how important a position he holds in this country, or how greatly we hope that his connection with this University may be strengthened and developed. As soon as there is some way of raising the necessary funds for his support, I am very anxious indeed that we should try to secure him for the Vice-Presidency, or indeed, if thought best, for the Presidency. He would be a great strength to us from every point of view. For that reason I feel it would be an additional advantage if the N. American Joint Board were in touch with him closely.

Thank you for your letter of the 9th inst. with reference to the Peking Women's Union Medical College. I have already written to you on that subject, and will keep you informed of any further developments.

Yours very sincerely,

Harold Balme

P.S. I am enclosing with this letter the list of needs of this University, which should have been included with the letter I wrote you two or three days ago.

Handwritten: Prop.

HB/FEM.

0526